

SAN JOAQUIN COUNCIL OF GOVERNMENTS
PUBLIC PARTICIPATION PLAN
2011 Update

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I. Introduction

The San Joaquin Council of Governments is the transportation planning and financing agency for San Joaquin County. SJCOC's public involvement process aims to give the public ample opportunities for early and continuing participation in critical transportation planning and projects and to provide full public access to key decisions. Engaging the public early and often in the decision-making process is critical to the success of any transportation plan or program, and is required by numerous state and federal laws, as well as by the SJCOC Board of Directors' internal procedures.

This Public Participation Plan spells out SJCOC's process for providing the public and interested parties with reasonable opportunities to be involved in the regional transportation planning process.

SJCOC: Commitment to Public Participation

Guiding Principles

SJCOC's public involvement procedures are built on the following guiding principles:

1. Public participation is a dynamic activity that requires teamwork and commitment at all levels of the organization.
2. One size does not fit all — input from diverse perspectives enhances the process. Effective public participation strategies must be tailored to fit the audience and the issue. SJCOC can learn from many and diverse voices in the region through its Citizen Advisory Committee.
3. Effective public outreach and involvement requires relationship building — with local governments, with stakeholders and advisory groups.
4. Engaging interested persons in ‘countywide’ transportation issues is challenging, yet possible, by making it relevant, removing barriers to participation, and saying it simply.
5. An open and transparent public participation process empowers low-income communities and communities of color to participate in decision making that affects them.

Strategy 1: Early Engagement Is Best

SJCOC structures its major planning initiatives and funding decisions to provide for meaningful opportunities to help shape outcomes. For example, because SJCOC's regional transportation plan is the blueprint for both transportation policies and investments for San Joaquin County, updates to the Regional Transportation Plan are one of the best places for interested persons to get involved.

Strategy 2: Access to All

SJCOG works to provide all San Joaquin County residents opportunities for meaningful participation, regardless of disabilities or language barriers. Further, we recognize that one should not need to be a transportation professional to understand our written and oral communications. In this spirit, we:

- provide auxiliary aids or interpreters to persons with disabilities or language translation barriers
- strive to communicate in plain language
- use visual tools to translate detailed data into information that is more readily understood

Strategy 3: Response to Written Comments

SJCOG pays close attention to the views of the public. SJCOG is committed to responding to letters, faxes, and e-mails sent by members of the public that are relevant to SJCOG programs and projects.

Strategy 4: Inform SJCOG Board members and Public of Areas of Agreement and Disagreement

SJCOG staff summarizes comments heard by various parties so that there is a clear understanding of where there is consensus on a given issue and where there is not.

Strategy 5: Notify Public of Proposed or Final Actions

SJCOG staff makes every effort to ensure that meeting minutes reflect public comments and document how comments are considered in Board decisions. We strive to inform citizen participants how public meetings/participation are helping to shape or have contributed to key decisions and actions. In addition, the monthly online newsletter *Horizons*, includes the most recent Board Actions.

Federal and State Requirements

SAFETEA-LUThe Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users, better known as SAFETEA-LU, signed into law in 2005, underscores the need for public involvement and requires metropolitan planning agencies such as SJCOG to “provide citizens, affected public agencies, representatives of transportation agency employees, private providers of transportation and other interested parties with a reasonable opportunity to comment” on transportation plans and programs. SAFETEA-LU legislation also requires SJCOG — when developing the Regional Transportation Plan and the Federal Transportation Improvement Program (FTIP) — to coordinate transportation plans with expected growth, economic development, environmental protection and other related planning activities within our region. Toward this end, this Public Participation Plan outlines key decision points for consulting with affected local, regional, state and federal agencies and Tribal governance.

Title VI of the Civil Rights Act of 1964....Title VI of the Civil Rights Act of 1964 requires that transportation planning and programming be non-discriminatory on the basis of race, color, national origin or disability. The federal statute was further clarified and supplemented by the Civil Rights Restoration Act of 1987 and a series of federal statutes enacted in the 1990s relating to the concept of environmental justice. The fundamental principles of environmental justice include:

- o Avoiding, minimizing or mitigating disproportionately high and adverse health or environmental effects on minority and low-income populations;
- o Ensuring full and fair participation by all potentially affected communities in the transportation decision-making process; and
- o Preventing the denial, reduction or significant delay in the receipt of benefits by minority populations and low-income communities.

Executive Orders....An Executive Order is an order given by the President to federal agencies. As a recipient of federal revenues, SJCOG assists federal transportation agencies in complying with these orders.

➤ *Executive Order 12898: Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations*

In February 1994, President William Clinton signed Executive Order 12898, Federal Actions to Address Environmental Justice for Minority Populations and Low-Income Populations, which mandates that federal agencies make achieving environmental justice part of their missions.

➤ *Executive Order 13166: Improving Access to Services for Persons with Limited English Proficiency*

Executive Order 13166 states that people who speak limited English should have meaningful access to federally conducted and federally funded programs and activities. It requires that all federal agencies identify any need for services to those with limited English proficiency and develop and implement a system to provide those services so all persons can have meaningful access to services.

➤ *Executive Order 12372: Intergovernmental Review of Federal Programs*

Executive Order 12372 calls for intergovernmental review of projects to ensure that federally funded or assisted projects do not inadvertently interfere with state and local plans and priorities. The Executive Order does not replace public participation, comment, or review requirements of other federal laws, such as the National Environmental Policy Act (NEPA), but gives the states an additional mechanism to ensure federal agency responsiveness to state and local concerns.

2008 California Legislation

Under a new state law (SB 375, Steinberg, Chapter 728, 2008 Statutes), SJCOG must develop a Sustainable Communities Strategy to integrate planning for growth and housing with long-range transportation investments, including goals for reducing greenhouse gas emissions for cars and light trucks. The law also calls for a Public Participation Plan that addresses outreach for Sustainable Communities Strategy and the Regional Transportation Plan (RTP). SJCOG is working to develop the region's response to this plan. Appendix A includes a Public Participation Plan for the Sustainable Communities Strategy.

Other Requirements

A number of other federal and state laws call on SJCOG to involve and notify the public in its decisions. SJCOG complies with all other public notification requirements of the state's Ralph M. Brown Act, the California Public Records Act, the California Environmental Quality Act, as well as the public participation mandates of the federal Americans with Disabilities Act, those contained in the state's Katz-Kopp-Baker-Campbell Transportation Blueprint for the Twenty-First Century Government Code Section 65080), and other applicable state and federal laws.

Development of the Public Participation Plan

The SJCOG Public Participation Plan was first developed in 1995 as the "Public Involvement Plan" to formalize strategies for involving the citizens of San Joaquin County in transportation planning decisions. In 2005 SJCOG updated and published the plan in response to increased focus by the federal government on transparent planning procedures and opportunities for the public to become involved earlier in processes.

On May 24, 2007 the SJCOG Board adopted what we now call our Public Participation Plan. The plan was updated in 2010. Preparing for the 2007 plan, SJCOG conducted a number of workshops, including Valley Blueprint meetings and Regional Transportation Plan outreach throughout the Valley. Agencies were provided opportunities to comment on the public participation process. SJCOG staff distributed a survey to solicit comments that served as an open-ended invitation for resource agencies to provide suggestions about how to improve public participation.

The results of the 2007 survey included suggestions for better web service, increased email activity, focus groups, regional maps and datasets and diverse community involvement. In drafting the 2007 Public Participation Plan, SJCOG staff consulted with a wide range of interested parties as required by the SAFETEA-LU legislation before drafting its Public Participation Plan. The comments and guidance resulting from the public outreach process undertaken as part of the 2007 Public Participation Plan remain relevant and continue to inform the principles and procedures contained in this revised 2010 Plan.

During the fall, winter and spring, 2010 and 2011, SJCOG staff wrote the update to the plan and conducted extensive outreach to the community to inform residents what the plan says and how they could access it. In February SJCOG staff held a public workshop to review the draft Public Participation Plan and made the draft available for public review for 45 days.

The plan went through the SJCOG Advisory Committee process and is scheduled to go to the full Board of Directors in May 2011.

What We Heard From the Public

SJCOG put the draft Public Participation Plan out for public review in February and March, 2011, with comments due back to the staff April 1. During this time SJCOG posted the plan on the SJCOG website and SJCOG Facebook page, and noticed the plan in The Record and Bilingual News, the major English and Spanish language newspapers in the county. Copies were provided to a number of community organizations as well as the California Department of Transportation, the Federal Transit Administration, and the Federal Transportation Administration, Sacramento offices. In addition, SJCOG presented the plan to community meetings and held a community workshop on the plan. The plan went through the SJCOG committees, including the Citizens Advisory Committee (CAC).

The plan received 331 hits on Facebook with positive response from a single viewer and no negative responses.

The biggest response from the combined outreach was a request for continued outreach through community meetings. Though not specific to the plan, members of El Concilio and COMA, both active Latino organizations, asked that SJCOG continue to attend meetings to keep members informed of activities and answer questions. El Concilio President Jose Rodriquez said “We know transportation projects are not always interesting and we don’t all have the time to study them, but what happens with transit, construction projects, and even the potholes is important … we need to stay informed and the simpler COG can make it for us the better.”

SJCOG committed to regular interaction with El Concilio, which holds regular Friday community meetings in downtown Stockton. The group services Hispanic residents throughout San Joaquin County, SJCOG’s service area.

There were a number of positive comments made during an evening workshop on the Public Participation Plan Update. “This plan looks to serve the diverse community without requiring people to come downtown to learn about what is going on,” observed Ripon business owner John Heida, a member of the SJCOG CAC who participated in the workshop. He and others endorsed the plan with a reminder to staff that while it is difficult to get residents to downtown Stockton to meetings, it can be effective to go through community organizations and the various chambers, including ethnic chambers, to educate communities. Mr. Heida said he appreciated the plan and thoughtfulness to informing the public. Lodi business owner Phil Pennino agreed, urging continued collaboration with transit and the cities. Mr. Heida and Mr. Pennino expressed support for the plan.

The plan includes access to language translation for Spanish and if needed, Tagalog and Khmer. Dennis Lee, CEO of the Asian-Pacific Islander Chamber of Commerce, alerted his members to the SJCOG PPP, and said he would be willing to continue to include notices and other outreach efforts in the chamber newsletter and would include SJCOG staff as speakers at regularly scheduled meetings.

Bobby Bivens, president of the Stockton chapter of the NAACP, and a member of the SJCOG CAC, supported the new PPP but added he wants assurance that when specific projects go out to bid, minority contractors are made aware and that neighborhoods are well informed. “Because they don’t know what’s going on a lot of the time. We need to make sure that they are reached,” he said. Members of the CAC discussed the plan at length and gave it unanimous approval.

Judith Buethe, who has managed communications and outreach, said increasingly communities are relying on you to come to them or on communication from their chambers or other groups they may belong to. New social media has proven a positive way to keep residents informed, Ms. Buethe said during the workshop.

II. Continuing Public Engagement

SJCOG is committed to an active public involvement process that provides comprehensive information, timely public notice and full public access to key decisions. SJCOG provides the public with opportunities for continuing involvement in the work of the agency, through the following:

Advisory Committees

SJCOG has established a citizen advisory committee to foster ongoing public awareness of and involvement in transportation decision-making, especially by those groups who have been traditionally underserved by transportation systems. The advisory committee is consulted during the development of SJCOG policies and strategies, and its recommendations on various issues are reported directly to the Board as well as other committees. Advisory committees may pursue their own policy/program discussions and forward independent ideas to the Board for consideration. For instance, this year the CAC developed Exploring Transportation Careers, a mentoring program to expose students to careers in engineering and transportation related jobs. The program is run through the high schools and the area MESA which works to help underserved students get on track for college and careers.

All advisory committee meetings are open to the public. In fact, tracking the agenda and discussions of SJCOG advisory committees is one of the best ways for interested residents to engage early in the major policy and fiscal issues. Agendas are posted on the Web and citizens can request to be placed upon the mailing list to receive them. SJCOG advisory committees include:

- **SJCOG Citizens Advisory Committee** – serves as a citizen advisory group to the Board. The CAC — composed of 16 members from a number of interest categories — ensures The Board receives a diverse spectrum of input. The CAC members are appointed to four-year terms, includes the following interest categories: academia, communications and media, environmental protection, minority concerns, transit, civic equity, business, and cultural concerns as well as various city concerns. The CAC is active as an advisory board, participating in various workshops for such issues as high speed rail and sustainable communities. In addition, the CAC has taken on a leadership role for SJCOG's new Teens in Transportation mentoring program that exposes students from a variety of ethnic groups and area high schools to careers in engineering, design, construction, management, and other occupations need in the transportation field.
- **Social Services Transportation Advisory Committee** - the Social Services Transportation Advisory Committee (SSTAC) is composed of representatives of the elderly, disabled, transit-disadvantaged, and transit provider groups. This committee meets regularly and is largely involved in the met and unmet transit needs. The committee's recommendations are given to the Board.
- **Technical Advisory Committee** -the Technical Advisory Committee (TAC) is comprised of planning and public works department staffs representing the local jurisdictions – cities and county – in San Joaquin County as well as the transit agencies. The TAC assists SJCOG by reviewing and commenting on transportation plans and programs and making recommendations to staff and to the Board. This committee also provides technical staff a forum to voice concerns of their respective communities to the SJCOG Board, to Caltrans and to the FHWA. This committee plays a key role in the development of plans and programs coordinated by SJCOG. Again, all agendas are posted on the SJCOG website.
- **Management and Finance Committee** - the Management and Finance Committee, consisting of the county administrator and city managers, guides administrative and financial decisions of SJCOGT as the Local Transportation Authority, and reviews key proposals providing policy-level input to the SJCOG Board. This committee meets monthly.
- **Interagency Transit Committee**- the Interagency Transit Committee (ITC) was established by the SJCOG Board in 2004 to improve coordination and communication among transit operators in the county. The committee discusses routes, fares, schedules, pending budgets and relevant state legislation. The committee includes representatives from each of the transit agencies in the county – the San Joaquin Regional Transit District, Lodi Grapevine, Tracy Tracer, Manteca Transit, City of Escalon ETrans, and ACE Rail.

- **Habitat Technical Advisory Committee** – The Habitat Technical Advisory Committee (HTAC) is comprised of 15 stakeholders in the San Joaquin County Multi-Species Habitat Conservation and Open Space Plan (SJMSCP) including representatives from: United States Fish and Wildlife Service, California Department of Fish and Game, San Joaquin County, the Cities of Escalon, Lathrop, Lodi, Manteca, Ripon, Stockton, and Tracy, Building Industries Association, Agricultural Commission, UC Cooperative Extension, Conservation Community, and the Agricultural Community.

This Committee makes recommendations to the SJCOG, Inc. Board of Directors, comprised of the same members as the San Joaquin Council of Governments (SJCOG) Board of Directors, on issues regarding the SJMSCP. HTAC is responsible for verifying that the SJMSCP is being implemented correctly and for solving any issues that arise during implementation.

Get Involved: Serve on SJCOG's Citizen's Advisory Committee

Membership on SJCOG advisory committee generally rotates, with new members coming in every four years. The county and cities are always looking for candidates for these panels. Go to the SJCOG website to check for openings (<http://www.sjcg.org/public-participation/default.htm>) or call SJCOG's Communications Office at 209-235-0451 for more information!

Working With Neighboring Regions

SJCOG works closely with its counterpart agencies in adjacent regions and frequently coordinates joint efforts. SJCOG has an agreement with the eight San Joaquin Valley MPOs over responsibilities relating to transportation conformity. SJCOG also has a formal partnership on the San Joaquin Regional Policy Council, which includes elected COG Board members from all eight San Joaquin Valley MPOs, and a COG Directors Committee. Both groups meet regularly on issues of mutual interest, including the Valley Blueprint, air quality and legislation. The San Joaquin Valley MPOs are also active in the state's high speed rail efforts, promotion of SR 99, goods movement through the valley, freight and other areas of interest to the Central Valley.

In addition, SJCOG has collaborated and worked with Sacramento and the Bay Area over issues of mutual interest, including high speed rail plans for regional rail, among other concerns.

SJCOG Board and Committee Meetings

SJCOG encourages interested persons to attend SJCOG Board and standing committee meetings to express their views. Items on the Board agenda usually come in the form of recommendations from SJCOG's standing committees. Much of the detailed work of SJCOG is done at the committee level, and the SJCOG Board encourages the public to participate at this stage, either in person or by tracking developments via the web.

Get Involved: Accessible Meetings

All SJCOG public meetings, workshops, forums, etc. are held in locations accessible to persons with disabilities. Board meetings are held each month, as are a number of standing and advisory committees, and usually take place at SJCOG offices:

San Joaquin Council of Governments Regional Center
555 East Weber Avenue
Stockton, CA 95202

Parking, including reserved handicapped parking, is available. Assistance can be provided for those who are limited English speakers upon request. Assistive listening devices or other auxiliary aids are available upon request. Sign-language interpreters, readers for persons with visual impairments, or language translators will be provided if requested through SJCOG Communications Office at 209-235-0451 at least three working days (72 hours) prior to the meeting (five or more days' notice is preferred).

Database Keeps Interested Persons in the Loop

SJCOG maintains a master database of interested persons, public agency staff, and stakeholders. The database, which includes mailing information, e-mail addresses, and other contact information, is organized around issues or events. This allows SJCOG to send targeted mailings to keep the public updated on the specific issues they are interested in, including information on how public meetings/participation have contributed to its key decisions and actions.

Get Involved! Sign Up for SJCOG's Database

Signing up to receive mailings, *Horizons*, or periodic emails concerning major SJCOG initiatives is a good way stay informed. Any member of the public may request to be added to SJCOG's contact database by calling SJCOG staff during business hours at 209-235-0600. Just tell the staff whether you have a particular area of interest!

Public Meetings, Workshops and Forums

Public meetings on specific issues are held as needed. If statutorily required, formal public hearings are conducted, and notice of these public hearings is placed in the legal section of numerous newspapers in San Joaquin County region, including newspapers circulated in minority communities. Documents containing the proposals to be considered at SJCOG public hearings are mailed to major libraries and are made available to interested persons upon request.

In addition, these documents are available at SJCOG.

SJCOG also conducts workshops, community forums, conferences and other events to keep the public informed and involved in various high-profile transportation projects and plans, and to elicit feedback from the public and SJCOG partners. SJCOG holds meetings for citizens from throughout the county to solicit comments on major plans and programs, such as the long-range Regional Transportation Plan. Meetings are located and scheduled to maximize public participation (including evening meetings). In addition, SJCOG will tag onto scheduled meetings for organizations to insure their members have access to transportation information without requiring them to attend a separate SJCOG meeting.

For major initiatives and events, SJCOG typically provides notice through posting information on the website, and, if appropriate, through mailed notices, e-mail notices, and news releases.

Get Involved: The Facts at Your Fingertips

Publications listed on SJCOG's web site can be accessed by phone (209-235-0600), email (info@sjcog.org), or by downloading online. The monthly Horizons is archived and available online. The Measure K Annual Report, Regional Transportation Plan, San Joaquin Blueprint, San Joaquin Valley Blueprint and other major initiative reports are all on the website. New this year: a special section on the web devoted to the San Joaquin Seven, seven major roadway and highway improvement projects scheduled for improvements in the coming five years. The website includes an interactive, dynamic map that takes users to environmental impact and other reports, budgets, video and timelines for each of these projects. Visit our site at www.sjcog.org.

Get Involved: Keep on Top of Transportation News

SJCOG routinely posts transportation related news articles on its website. Articles generally concern San Joaquin County areas of interest, such as high speed rail, SB 375, air quality, congestion, ridesharing, the Blueprint, etc. These articles can be found by following this link www.sjcog.org/News-Media_Articles.htm on the home page. Go to www.commuteconnection.org, SJCOG's rideshare website covering pedestrian, bicycling and van share and other commute news. SJCOG's Facebook page can be found by <http://www.facebook.com/pages/Stockton-CA/San-Joaquin-Council-of-Governments/118133978221409>.

Publications

The Public Communications Office publishes materials to inform the public about SJCOG efforts and issues relating to San Joaquin County transportation and transit.

They include:

...*Horizons*, SJCOG's monthly online newsletter, providing news about SJCOG activities along with general transportation news for the community. *Horizons* includes a calendar of upcoming events and public meetings, stories behind the meetings, the executive director's report to the Board, the latest Board actions, and other activities of SJCOG. *Horizons* is distributed to a diverse section of the community, including civic groups, all of the area news organizations, business, environmental organizations and a cross section of the county.

....*Measure K Annual Report*, SJCOG's annual report to the community covering funding and project status updates in the Measure K program. Measure K is the half-cent sales tax approved by the voters to improve transportation in San Joaquin County. This report is available at SJCOG offices at 555 East Weber Avenue, Stockton or online at (<http://www.sjcog.org/documents-publications.htm>)

Get Involved: Accessible Documents

SJCOG provides accurate, high-quality and culturally sensitive translations to more actively involve bilingual, multilingual, and disabled communities in its public comment process when appropriate. A request for language interpreters at a meeting must be requested at least three working days (72 hours) prior to the meeting (five or more days' notice is preferred).

Media Outlets Help Engage More Persons

SJCOG Public Communications staff and project managers regularly issue either news releases or other forms of communication to the public. These include announcements of public workshops and hearings, recruitment for positions on SJCOG advisory committees, and news of upcoming collaborative events, such as high speed rail hearings or Blueprint workshops.

SJCOG also maintains regular communications with the mainstream area newspapers and television and radio stations, and Spanish language and ethnic minority publications. SJCOG staff visit the editorial boards prior to major project construction or initiatives. Of interest to the local media and community has been Blueprint, high speed rail plans, stimulus funding, and SB375 in addition to some of the bigger projects.

Staff Assistance and Outreach

SJCOG's commitment to public participation includes staff dedicated to involving the public in planning discussions, decisions and the projects that affect residents' transportation plans. These services include:

- Public Communication staff can make available to the public most items on the SJCOG website, including meeting notices, agendas, and materials that accompany agenda items for Board meetings if a person does not have Internet access.
- Public Communications staff works with interested organizations to arrange for staff and Board members to make presentations to community groups.
- Public Communications staff participates in region-wide community and special events, including events in targeted ethnic and under-represented communities.

III. Public Participation Techniques

SJCOG employs a number of techniques for reaching out to the San Joaquin County community. For example, public involvement elements for the Regional Transportation Plan might include working with community-based organizations to co-sponsor meetings, creating targeted news releases, telephone and web surveys, workshops with interactive exercises and facilitated discussions, and the use of the website.

The launch of a series of new projects was introduced to the public via a speakers bureau and dedicated website space as well as op-ed piece and editorials. Other techniques we may use for community-wide issues or targeted projects include:

Public Meetings/Workshops

- Co-host workshops with community groups, business associations, etc.
- Get on meeting agendas of existing agencies
- Sponsor a forum or summit with partner agencies, with the media or other community organizations

Meeting Activities

- Facilitated discussions
- Question-and-Answer sessions with planners and policy board members
- Break-out sessions for smaller group discussions on multiple topics Web content and interactive games
- Interactive exercises
- Customized presentations
- Vary time of day for workshops (day/evening)

Visualization Techniques

- Maps
- Charts, illustrations, photographs
- Table-top displays and models
- Web content and interactive games
- Electronic voting
- PowerPoint slide shows

Polls/Surveys

- Electronic surveys via web
- Printed surveys distributed via transit - rail and bus

Focus Groups

- Participants recruited randomly
- Participants recruited by interest area

Printed Materials

- User-friendly documents (including use of executive summaries)
- Post cards
- Maps, charts, photographs, and other visual means of displaying information

Targeted Mailings/Flyers

- Work with community-based organizations to hand deliver flyers
- Mail to targeted database lists
- Distribute “Take-One” flyers to key community organizations
- Place notices on board transit vehicles and transit hubs

Utilize Local Media

- News Releases
- Invite reporters to news briefings
- Meet with editorial staff
- Opinion pieces/commentaries
- Purchase display ads
- Visit minority media outlets
- Public Service Announcements on radio and TV
- Develop content for public access/cable television programming

Electronic Access to Information

- Web site with updated content
- Audio/ Visual broadcasts of past public meetings/workshops
- Electronic duplication of open house/workshop materials
- Interactive web with surveys, comment line

- Access to planning data (such as maps, charts, background on travel models, forecasts, census
- data, research reports) Access to maps, charts
- Provide information in advance of public meeting

Notify Public via

- Blast e-mails
- Notice widely disseminated through new partnerships with community-based and interest organizations and on their websites and through shared blast e-mails
- Newsletters
- Printed materials
- Facebook, SJCOG Website, Commute Connection Website
- Local Media

Newsletters

- SJCOG *Horizons* Monthly Newsletter
- Submit articles for publication in community/corporate newsletters

Techniques for Involving Low Income Communities and Communities of Color

- Interaction with community groups representing underserved residents or communities of color, tailor meetings, customize presentation materials, provide incentives
- Outreach in the community (flea markets, churches, health centers, etc.)
- Personal interviews or use of audio recording devices to obtain oral comments
- Translate materials; have translators available at meetings as requested
- Include information on meeting notices on how to request translation assistance
- Robust use of “visualization” techniques, including maps and graphics to illustrate trends, choices being debated, etc.
- Use of community and minority media outlets to announce participation opportunities

Techniques for Reporting on Impact of Public Comments

- Summarize key themes of public comments in reports to SJCOG standing committees
- Direct mail and email to participants from meetings, surveys, etc. to report final outcomes
- Newsletter articles
- Updated and interactive web content

Techniques for Involving Limited-English Proficient Populations

- Translated documents and web content on key initiatives
- On-call translators for meetings
- Translated news releases and outreach to alternative language media
- Include information on meeting notices on how to request translation assistance
- Robust use of “visualization” techniques, including maps and graphics
- Train staff to be alert to and anticipate the need of low-literacy participants

Other Outreach

- Information/comment tables or booths at community events that include court reporters recording resident's concerns, especially those who prefer or cannot express themselves in writing. Include translators so limited English and non English speakers can give input. Comment Cards/Take-One Cards on-board bus and passenger rail.

IV. Public Participation Procedures for the Regional Transportation Plan (RTP) and the Federal Transportation Improvement Program (FTIP)

There are two key transportation initiatives that are specially called out in federal law as needing early and continuing opportunities for public participation — development of the Regional Transportation Plan and the Federal Transportation Improvement Program.

Public Participation Opportunities in the RTP and FTIP

It is critical that the public, including individual residents and public agencies, have access to the development of the RTP. It is a long term vision for a community and there must be opportunities for influence early on in the planning stages. There is comparatively less value for separate public participation in the FTIP, which is a programming document that identifies funding for only those programs and projects that are already included in the RTP.

Regional Transportation Plan

The long-range Regional Transportation Plan (RTP) prioritizes and guides San Joaquin County transportation development over a minimum of 20 years. The RTP is the comprehensive roadmap for transportation investment (transit, highway, local roads, bicycle and pedestrian projects), and

establishes the financial foundation for how the region invests in its surface transportation system by identifying how much money is available to address critical transportation needs and setting the policy on how projected revenues are to be spent. The RTP is updated at a minimum every four years to reflect reaffirmed or new planning priorities and changing projections of growth and travel demand. The RTP is based on a reasonable forecast of future revenues available to the region.

Under a new state law (SB 375, Steinberg, Chapter 728, 2008 Statutes), the RTP must include a Sustainable Communities Strategy for achieving a regional target for reducing greenhouse gases for cars and light trucks and identify specific areas in San Joaquin County to accommodate the region's projected population growth, including all income groups, for at least the next 20 years. The legislation requires SJCOG to develop a Sustainable Communities Strategy to integrate planning for growth and housing with long-range transportation investments.

The law also calls for a separate Public Participation Plan for the Sustainable Communities Strategy and the Regional Transportation Plan. Appendix A describes a Public Participation Plan for the Sustainable Communities Strategy and Regional Transportation Plan.

Updating and Amending the Regional Transportation Plan

A complete update of an existing regional transportation plan is required at least once every four years. The RTP also may be amended in between major updates under certain circumstances, as described below in the table and narrative:

❖ RTP Update

This is a complete update of the most current RTP, which is prepared pursuant to state and federal requirements.

SJCOG updates include extensive public consultation and participation involving San Joaquin County residents, public agency officials and stakeholder groups over many months.

SJCOG's advisory committees and many stakeholder advocacy groups play key roles in providing feedback on the policy and investment strategies contained in the plan. Local and Tribal governments, transit operators and other federal, state and regional agencies also actively participate in the development of an RTP update via existing and ad hoc forums.

Specific multi-phased public outreach and involvement programs with performance benchmarks are developed for every RTP update, drawing from the public participation techniques listed in Section III of this Public Participation Plan.

❖ RTP Amendment

An amendment is a major revision to the RTP, including adding or deleting a regionally significant project (as defined by federal law), major changes in project costs, schedule, and/or design concept and scope (e.g., changing project locations or the number of through traffic lanes). Changes to projects that are included in the RTP only for illustrative purposes (such as in the financially unconstrained Tier II element) do not require an amendment. An amendment requires public review and comment, demonstration that the project can be completed based on expected funding, and/or a finding that the change is consistent with federal transportation conformity mandates. Amendments that require an update to the air quality conformity analysis will be subject to the conformity and interagency consultation procedures.

❖ RTP Administrative Modification

This is a minor revision to the RTP for minor changes that do not require an RTP amendment. An administrative modification does *not* require public review and comment nor a finding that the change is consistent with federal transportation conformity requirements. As with an RTP amendment, changes to projects that are included in the RTP's financially unconstrained Tier II element may be changed without going through the RTP amendment process.

Table 1
Updating and Revising the Regional Transportation Plan (RTP)

Public Participation for an RTP Update	
1.	Prepare a extensive public participation plan developed and executed over many months to provide early and continuing opportunities to comment. Review public outreach and involvement program with stakeholders and advisory groups.
2.	Launch public outreach program with such activities as: <ul style="list-style-type: none"> ➤ Numerous targeted workshops with local governments, partner agencies, stakeholder groups, advisory groups ➤ Opportunities to participate via the web, surveys, etc. ➤ Posting draft documents to the web for public review and comment ➤ Documents available for viewing at the San Joaquin County Public Library
3.	Notify the public of opportunities to participate using such methods as local media outlets, mailings and electronic-mailings to, stakeholder and advocacy groups, web postings.
4.	Conduct inter-governmental consultation, as appropriate.
5.	Conduct interagency consultation
6.	Release Draft Plan for at least a 45 day public review period <ul style="list-style-type: none"> ➤ Hold at least one formal public hearing ➤ Respond to significant comments
7.	Adoption by the SJCOG at a public meeting that has been noticed.
Public Participation for an RTP Amendment	
RTP Amendments are generally triggered by a project-specific need to be consistent either with the project's environmental document or the Federal Transportation Improvement Program (FTIP). As such, the public participation process for RTP amendments follow the requirements as outlined for the FTIP on pages 18-19 of this plan.	
Public Participation for RTP Administrative Modification	
The public participation process for RTP Administrative Modifications follow the FTIP requirements as outlined on page 19 of this plan.	

Federal Transportation Improvement Program

The Transportation Improvement Program (FTIP) implements the policy and investment priorities expressed by the public and adopted by SJCOG in the Regional Transportation Plan (RTP). In this way, public comments made as part of the RTP are reflected in the TIP as well. The FTIP covers a four- or five-year timeframe, and all projects included in the FTIP must be consistent with the RTP, which covers a minimum of 20 years. The FTIP is a comprehensive listing of San Joaquin County surface transportation projects — including transit, highway, local roadway, bicycle and pedestrian investments — that:

- receive federal funds, or are
- subject to a federally required action, or are
- regionally significant, for federal air quality conformity purposes.

The FTIP includes a financial plan that demonstrates there are sufficient revenues to ensure that the funds committed (or “programmed”) to the projects are available to implement the projects or project phases. Adoption of the FTIP also requires a finding of conformity with federal transportation air quality conformity mandates.

Updating and Revising the FTIP

Federal regulations require that the FTIP be updated at least once every four years. From time to time, circumstances dictate that revisions be made to the FTIP between updates.

SJCOG will consider such revisions when the circumstances prompting the change are compelling, and the change will not adversely affect transportation-air quality conformity or negatively impact the financial constraint findings of the FTIP.

In addition to a FTIP update, revisions to the FTIP may occur as FTIP Amendments, FTIP Administrative Modifications, or FTIP Technical Corrections. Further explanation about FTIP updates, and how the types of amendments are processed are shown in the table and narrative that follows. The criteria for Administrative Modifications and Amendments are defined in federal legislation, specifically SAFETEA-LU in Title 23, CFR part 450.104.

The Federal Highway Administration, Federal Transit Administration, and Caltrans agreed on Amendment and Administrative Modification Guidelines on November 17, 2008. The guidelines are posted online at:

www.dot.ca.gov/hq/transprog/federal/fedfiles/amend_mod_procedures_approval.pdf.

Outside of FTIP updates and revisions, Expedited Project Selection Procedures (EPSP) allow eligible projects to be moved between FTIP fiscal years as long as the project cost and scope do not change. SJCOG staff is federally authorized to utilize EPSP without additional State or federal approval action. SJCOG does not require a formal public participation process for EPSP actions. A more detailed description of the EPSP is available from SJCOG staff upon request.

➤ FTIP Update

This is a complete update of the existing FTIP, to reflect new or revised transportation investment strategies and priorities. An update of the FTIP is required at least once every four years. Because all projects included in the FTIP are consistent with the RTP, SJCOG’s public outreach for development of the RTP is reflected in the FTIP as well.

The FTIP implements, in the short-term, the financially constrained element of the RTP and is responsive to comments received during the development of the RTP. FTIP updates will be subject to the conformity and interagency consultation procedure

➤ **FTIP Amendment**

This is a revision that involves a major change to the FTIP, such as the addition or deletion of a project; a major change in project cost or project/project phase initiation date; or a major change in design concept or design scope (e.g., changing project termini or the number of through traffic lanes). An amendment is a formal revision that requires public review and comment, re-demonstration of fiscal constraint, or an air quality conformity determination. Amendments requiring a transportation-air quality conformity analysis will be subject to the conformity and interagency consultation procedures.

➤ **FTIP Administrative Modification**

An administrative modification includes minor changes to a project's costs or to the cost of a project phase; minor changes to funding sources of previously included projects; and minor changes to the initiation date of a project or project phase. An administrative modification does not require public review and comment, re-demonstration of fiscal constraint, or conformity determination.

➤ **FTIP Technical Correction**

Technical corrections may be made by SJCOG staff as necessary. Technical corrections are not subject to an administrative modification or an amendment, and may include revisions such as: changes to information and projects that are included only for illustrative purposes; changes to information outside of the FTIP period; changes to information not required to be included in the FTIP per federal regulations; or changes to correct simple errors or omissions including and data entry errors. These technical corrections cannot significantly impact the cost, scope, or schedule within the FTIP period, nor will they be subject to a public review and comment process, re-demonstration of fiscal constraint, or a conformity determination.

Table 2
Public Participation for
Updating and Revising the Transportation Improvement Program (FTIP)

FTIP Update
Notify public of opportunities to participate using such methods as local media and electronic mailings
Release Draft FTIP for 30-day public review and comment period
Draft FTIP available at San Joaquin County Public Library
➤ Posted on SJCOG web site for public review and comment
➤ Extend public review period by 5-days if final FTIP differs significantly from draft FTIP and the changes are considered raises new material differences
➤ Inform media, as appropriate
➤ Respond to significant comments; and include in the final FTIP

Review by SJCOG advisory committees
Adoption by Board at a public meeting
➤ Approval by Caltrans
Approval by Federal Highway and Federal Transit Administrations (FHWA/FTA)
Notify the public through newsletter and on posted Board Actions

FTIP Amendments

Amendment Type 2 – Funding Changes

Type 2 amendments primarily include project cost changes that are greater than 20% of the total project cost or \$5 million, whichever is higher. Type 2 amendments require approval by SJCOG, Caltrans, and FHWA. Publicly accessible notification of a Type 2 formal amendment is posted on SJCOG’s website at least 7 days prior to SJCOG action, and distributed to local agency partners through SJCOG’s standing Technical Advisory Committee. SJCOG will consider public comments on the amendment prior to approval action.

Amendment Type 3 – Exempt Projects

Type 3 amendments primarily include adding or deleting projects that are exempt from regional air quality emissions analyses. These amendments typically include transit or safety projects. Type 3 amendments require approval by SJCOG, Caltrans, and FHWA. Public notification of a Type 3 formal amendment is posted on SJCOG’s website at least 7 days prior to SJCOG action, and distributed to local agency partners through SJCOG’s standing Technical Advisory Committee. SJCOG will consider public comments on the amendment prior to approval action.

Amendment Type 4 – Conformity Determination that Relies on a Previous Regional Emissions Analysis

Type 4 amendments primarily include adding or deleting projects that have already been appropriately modeled for air quality purposes as part of the RTP. In this case, the federal approving agencies can use a previous analysis of the project’s impact on air quality for approval purposes. Type 4 amendments may be accompanied by an RTP amendment to maintain consistency. The FTIP amendment and RTP Amendment (if applicable) follow the same public process. Type 4 amendments require approval by SJCOG, Caltrans, and FHWA. Public notification of a Type 4 formal amendment includes:

- Legally noticed 30-day public comment period.
- Legally noticed public meeting.
- Posting of amendment information on SJCOG’s website during public comment period.
- Publishing amendment information as part of the following publicly available SJCOG agendas: Technical Advisory Committee, Citizen’s Advisory Council, Managers and Finance Committee, Executive Committee, and SJCOG Board.
- Consideration and response to public comments received during comment period.

Amendment Type 5 – Conformity Determination and New Regional Emissions Analysis

Type 5 amendments are the highest level amendment and primarily involve adding or deleting new projects that must be modeled for their air quality impacts, or significantly changing the design concept, scope, or schedule of an existing project. Type 5 amendments are accompanied by a new Air Quality Conformity Document that demonstrates conformity with applicable air quality requirements, and if applicable, an RTP amendment to maintain consistency. The FTIP amendment, Air Quality Conformity Document, and RTP Amendment (if applicable) follow the same public process. Type 5 amendments require approval action by SJCOG, Caltrans, and FHWA. Public notification of a Type 5 formal amendment includes:

- Legally noticed 30-day public comment period.
- Legally noticed public meeting.
- Posting of amendment information on SJCOG's website during public comment period.
- Publishing amendment information as part of the following publicly available SJCOG agendas: Technical Advisory Committee, Citizen's Advisory Council, Managers and Finance Committee, Executive Committee, and SJCOG Board.
- Consideration and response to public comments received during comment period.

FTIP Administrative Modification

Administrative modifications include minor changes to project cost, schedule, or funding sources. Administrative modifications require action by SJCOG and approval by Caltrans. Federal agencies are notified, but do not take approval action on an administrative modification. Public notification of an administrative modification is posted on SJCOG's website at the time of SJCOG action, and subsequently posted on Caltrans website after Caltrans' approval.

FTIP Technical Correction

No public review

Technical corrections by staff

No approval required

Annual Listing of Obligated Projects

By federal requirement, SJCOG publishes at the end of each calendar year an annual listing of obligated projects, which is a record of project delivery for the previous year. The listing also is intended to increase the awareness of government spending on transportation projects to the public. Copies of this annual listing may be obtained from SJCOG's web site: <http://www.sj cog.org>

Congestion Management Process

Under Federal SAFETEA-LU regulations, SJCOG is required to prepare a congestion management process (CMP) for San Joaquin County that includes strategies for managing travel demand, traffic operational improvements, public transportation improvements, and other transportation issues. SJCOG adopts a CMP at a public hearing approximately every two years, with the results of this technical evaluation used to inform decisions on program and investment priorities, including the Regional Transportation Plan. Those interested in this exercise may obtain copies of the plan via SJCOG's web site, or by contacting the SJCOG office.

V. Public Agency and Tribal Government Consultation Procedures for the Regional Transportation Plan (RTP) and the Federal Transportation Improvement Program (FTIP)

Public Agency Consultation

The Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users – better known as SAFETEA-LU – expanded and specified a public participation process, directing metropolitan transportation agencies to consult with officials responsible for other types of planning activities that are affected by transportation in the area, be that conservation and historic preservation or local planned growth and land use management.

SJCOG will use the following approaches to coordinate and consult with affected agencies in the development of the RTP and the FTIP. Throughout the process, consultation will be based on the agency's needs and interests. At a minimum, all agencies will be provided an opportunity to comment on the RTP and FTIP updates.

❖ Regional Transportation Plan (RTP)

SJCOG's compliance with the California Environmental Quality Act (CEQA) serves as the framework to consult, as appropriate, in the development of the RTP with federal, state and local resource agencies responsible for land use management, natural resources, environmental protections, conservation, and historic preservation. This consultation will include other agencies and officials responsible for other planning activities in the region that are affected by transportation.

As required by CEQA, the Notice of Preparation (NOP) stating that SJCOG as the lead agency will prepare a program-level Environmental Impact Report (EIR) for the RTP is the first step in the environmental process. The NOP gives federal, state and local agencies and the public an early opportunity to identify areas of concern to be addressed in the EIR and to submit them in writing to SJCOG. SJCOG also will hold agency and public scoping meeting(s) to explain the environmental process and solicit early input on areas of concern. During the development of the Draft EIR, SJCOG will consult with affected agencies on resource maps and inventories for use in the EIR analysis.

SJCOG will consider the issues raised during the NOP period and scoping meetings(s) during its preparation of the EIR. Once SJCOG completes the Draft EIR, SJCOG will file a Notice of Completion (NOC) with the State Clearinghouse and release the Draft

EIR for a 45-day public review period. SJCOG will seek written comments from agencies and the public on the environmental effects and mitigation measures identified in the Draft EIR. During the comment period, SJCOG may consult directly with any agency or person with respect to any environmental impact or mitigation measure. SJCOG will respond to written comments received prior to the close of comment period and make technical corrections to the Draft EIR where necessary. SJCOG staff will take the Final EIR to the Board for certification. SJCOG will file a Notice of Determination (NOD) within five days.

Note that while the RTP is not subject to the federal National Environmental Policy Act (NEPA), SJCOG will consult with federal agencies as appropriate during the preparation of the CEQA environmental document. Additionally, the involvement of federal agencies in the RTP can link the transportation planning process with the federal NEPA process. As the projects in the RTP and TIP continue down the pipeline toward construction or implementation, most must comply with NEPA to address individual project impacts.

❖ **Federal Transportation Improvement Program (FTIP)**

As discussed above, crucial decisions whether or not to support or fund a transportation program or project in the region first occurs at the RTP level. In contrast, the FTIP defines project budgets, schedules and phasing for those programs and projects that are already part of the RTP.

As such, starting at the RTP development stage, SJCOG staff will concurrently consult with all agencies regarding the FTIP. At a minimum, all agencies will be provided with an opportunity to comment on the FTIP. Project sponsors — including the California Department of Transportation (Caltrans), local jurisdictions, transit operators and other public agencies review and consult with SJCOG.

Other Protocol for Working With Public Agencies

❖ **Air Quality Conformity and Interagency Consultation**

A dialogue between agencies over transportation-air quality conformity considerations must take place in certain instances prior to adoption of its RTP or FTIP. These consultations are conducted through the San Joaquin Valley Interagency Consultation Group — which includes representatives of the U.S. Environmental Protection Agency, the Federal Highway Administration (FHWA), Federal Transit Administration (FTA), the California Air Resources Board (CARB), Caltrans, the San Joaquin Valley Unified Air Pollution Control District, the 8 San Joaquin Valley MPOs, and Caltrans. These agencies review updates and, in certain instances, amendments to the RTP and FTIP to ensure they conform to federal transportation conformity regulations via transportation-air quality conformity analysis.

❖ **Intergovernmental Review via Regional and State Information Clearinghouses**

The intent of intergovernmental review, per Executive Order 12372, is to ensure that federally funded or assisted projects do not inadvertently interfere with state and local plans and priorities. Applicants in San Joaquin County with programs/projects for inter-governmental

review may submit documentation to SJCOG and/or the State Clearinghouse in Sacramento, which are responsible for coordinating state and local review of applications for federal grants or loans under state-selected programs. In this capacity, it is also the function of the Clearinghouses to coordinate state and local review of federal financial assistance applications, federally required state plans, direct federal development activities, and federal environmental documents. The purpose of the clearinghouses is to afford state and local participation in federal activities occurring within California. The Executive Order does not replace public participation, comment, or review requirements of other federal laws, such as the National Environmental Policy Act (NEPA), but gives the states an additional mechanism to ensure federal agency responsiveness to state and local concerns.

Tribal Government Consultation

There are no federally recognized Native American tribes in SJCOG's region. However, SJCOG invites the local offices of Northern California Native American organizations to become involved during development of the RTP and the TIP. The organizations are on the SJCOG Database and mail lists for *Horizons* and other meetings.

SJCOG alerts the local tribal organizations to upcoming RTP plans and communicates its desire to conduct individual meetings at the tribe's convenience. SJCOG executive staff participate in consultation with the Tribal governments. For instance, recently SJCOG sought to communicate, in advance of construction, seven major projects planned over the next five years along major roadways and highways. The executive director gave the presentation to the California Miwuk Tribe during a regularly scheduled Miwuk Tribe meeting and offered follow-up presentations to that organization as well as the Candalaria American Indian Council in Manteca. SJCOG has made regular presentations to both groups when their schedules permit. And they have been provided links to the SJCOG website.

VI. Evaluation and Update of the Public Participation Plan

SJCOG's Public Participation Plan is not a static document, but an on-going strategy that will be periodically reviewed and updated based on our experiences and the changing circumstances of SJCOG the Commission and the transportation community it serves. Modifications are increasingly likely as the new social media and online journalism trends take hold as critical means of reaching large communities. This year SJCOG launched a Facebook page and is expecting to add a Twitter account during the next year or so.

As part of the public outreach and involvement program developed for the regional transportation plan and other major planning studies that feed into the plan, SJCOG will set performance measures for the effectiveness of the participation program and report on the results. These performance reports will serve to inform and improve future outreach and involvement programs, including future updates to this Public Participation Plan.

For example, SJCOG included a web-based survey on the 2010 Public Participation Plan with translation into Spanish available. Copies of the survey were available at the public libraries, in transit centers and on the ACE rail and RTD buses.

In addition, the Citizens Advisory Committee reviewed the plan with public discussion and input and members shared the plan and survey with the communities they represent.

This Public Participation Plan may be subject to minor changes from time to time. Any major updates will include a review by SJCOG advisory committees, a 45-day public comment period with wide release and notification of the public about the proposed changes, review by and approval from the Board.

2010 SJCOG Public Participation Plan Update

Appendix A

A Public Participation Plan for the Sustainable Communities Strategy and Regional Transportation Plan

Draft

Appendix A A Public Participation Plan for the SJCOG Sustainable Communities Strategy and Regional Transportation Plan

I. Introduction

California Senate Bill 375 (2008) aims to reduce greenhouse gas emissions through development of a Sustainable Communities Strategy, or SCS, which integrates transportation and land-use planning. In addition to seeking to achieve a greenhouse gas target, the San Joaquin County region must also continue to work to accommodate anticipated population growth while keeping the region affordable for our residents, preserve open spaces, protect our environment, and get our residents where they need to go, when they need to get there. The law calls upon the San Joaquin Council of Governments, SJCOG, to develop a plan to involve the public in this process, which is detailed on the following pages. The goal is to promote an open, transparent process that encourages the ongoing and active participation of local governments and a broad range of stakeholders.

Planning Basics

SJCOG's current land use and transportation planning efforts include three key elements, which now must be woven together under SB 375.

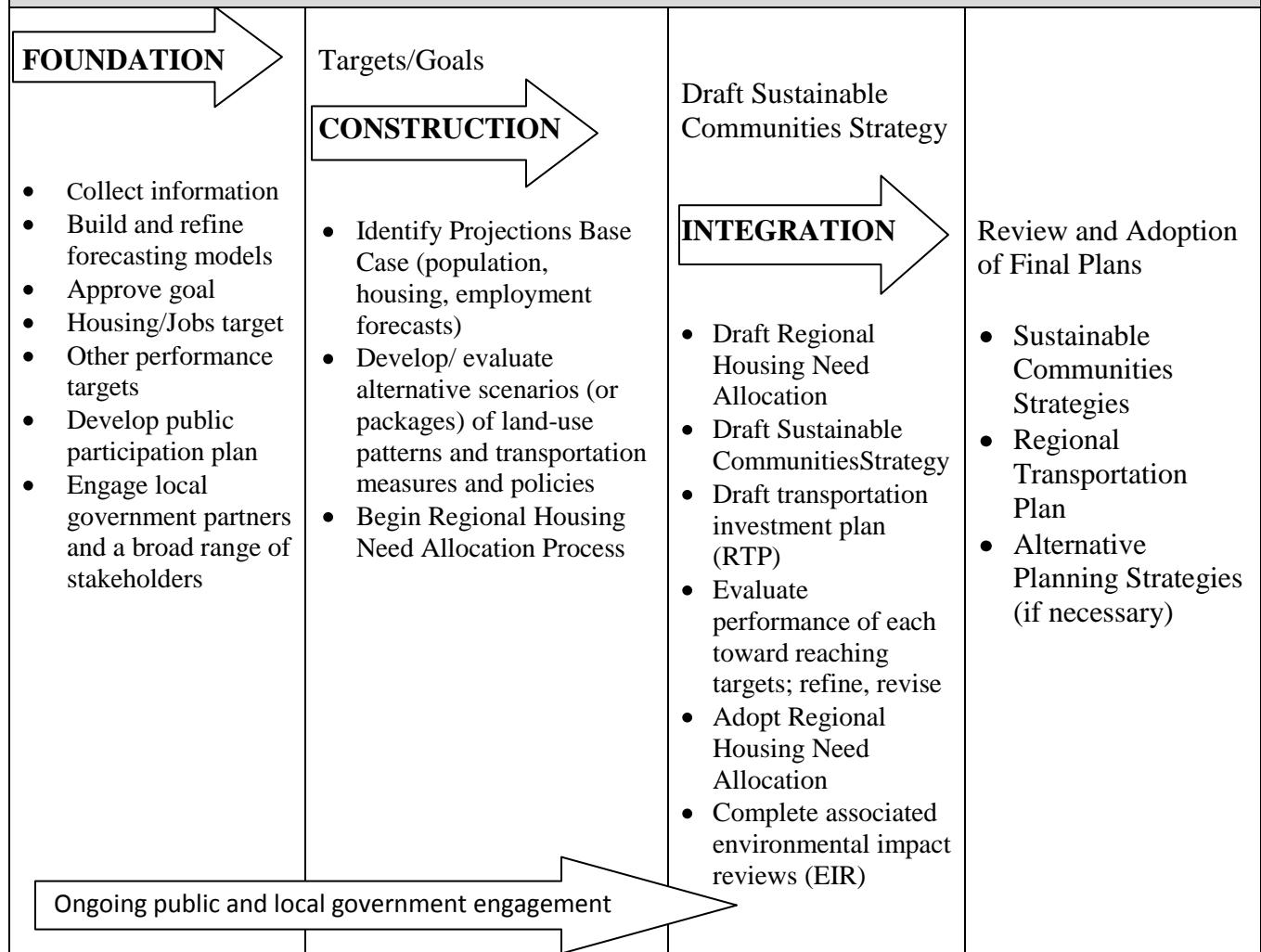
Projections — SJCOG prepares 20-year minimum long-term forecast for population, housing and employment for the region, known as Projections. These policy-based projections inform the development of required transportation planning efforts.

Regional Housing Need Allocation — SJCOG also coordinates the state-mandated Regional Housing Need Allocation (RHNA) process. The California Department of Housing and Community Development (HCD) determines the region's overall housing need, then SJCOG is responsible for distributing to local governments their share of housing units, including affordable units, that San Joaquin County jurisdictions should plan for in order to accommodate future growth.

Regional Transportation Plan — A long-range Regional Transportation Plan (RTP) is prepared and adopted by SJCOG every four years, taking into account population, housing and employment forecasts and the regional housing allocation process. The Regional Transportation Plan must be a financially viable plan, and also conform with clean air goals. Under SB 375, the RTP must include the Sustainable Communities Strategy for achieving the regional target for reducing greenhouse gases. (In cases where it is determined that the target cannot be achieved, an alternative planning strategy will be developed.)

Sustainable Communities Strategy Work Plan

The main work elements of San Joaquin County's Sustainable Communities Strategy and Regional Transportation Plan will be led by the San Joaquin Council of Governments.



II. Government Engagement

In developing San Joaquin County's Sustainable Communities Strategy, the regional agencies will involve both government and non-government agencies, organizations and individuals. A partnership with local governments — from elected officials to city managers, planning and public works directors, and transit operators— is critical because without local government involvement, a regional strategy will not be attainable. To launch the planning process for San Joaquin County's development of a Sustainable Communities Strategy, at least two local government outreach sessions are planned to educate county and city elected representatives on the law and the plan.

Additional Outreach to Government

In addition to the local governments that will be involved in development of the Sustainable Communities Strategy, SJCOG will consult with officials responsible for other types of planning activities that are affected by transportation in the area, such as federal and state conservation and historic preservation agencies. Consultation will be based on the agency's needs and interests. At a minimum, agencies will be informed about the process to develop the SCS and RTP, and will be provided an opportunity to participate.

Consultation with the region's Native American organizations also will occur. There are no federally recognized Native American tribes in the region, however, communication with the local tribal organizations will be maintained.

Local Government Input on Draft Sustainable Communities Strategy

As required by SB 375 legislation, SJCOG will hold at least two informational meetings for members of the county board of supervisors and city councils to review and discuss the Draft Sustainable Communities Strategy and consider their input and recommendations. Notice of the meeting shall be sent to each city clerk and to the clerk of the board of supervisors. One informational meeting will be conducted if attendance at the one meeting includes county board of supervisors and city council members representing a majority of the cities representing a majority of the population in the incorporated areas of that county, per the requirements of the legislation for counties with populations of 500,000.

III. Participation via Policy and Advisory Committees

Participation in regularly scheduled meetings of advisory and policy committees is one way that interested stakeholders — whether government or non-government — can get and stay involved. Meeting times and locations for these meetings will be posted on the SJCOG website.

IV. Stakeholders

SJCOG will seek the active participation of a broad range of stakeholder groups in the development of the Sustainable Communities Strategy. In addition to bringing together representatives of local government, and transit agencies outreach efforts will encourage the participation of a broad range of public advocates and stakeholders. We will pay special attention to engagement efforts that focus on under-represented communities who do not typically participate in regional and local planning. The success of the SCS is dependent on all voices in the region being represented and involved, including stakeholders that are specifically identified in SB 375 and in federal legislation that governs regional transportation planning, including:

- Other affected public agencies (such as special districts, county health officers, resource agencies, etc.)

- Transportation and environmental advocates
- Neighborhood and community groups
- Broad-based business organizations
- Affordable housing advocates, home builder representatives, homeowner associations
- Landowners, commercial property interests
- Low-income communities, communities of color and limited English proficient communities
- Other interested opinion leaders, advocacy groups and the general public.

V. Public Participation Techniques

Development of SJCOCG's Sustainable Communities Strategy will include public participation all along the process, with communication via the website and other means. In addition, three communitywide, public workshops will be held to solicit input. These workshops will be advertised in newspapers, the SJCOCG website and via other avenues.

Voices from Underserved Communities

The success of the Sustainable Communities Strategy is dependent on all voices in the region being represented and involved. SJCOCG will take special effort to engage minority and low-income residents that do not typically participate in regional government planning efforts.

Participation Techniques

To the extent that funding allows, the public participation efforts will include:

Advance Notice

- Develop details for the planning process in advance of each phase of the SCS development —including details and opportunities for public engagement.
- Provide timely notice about upcoming meetings. Post agendas and meeting materials on the web one-week in advance of policy committee meetings or ad hoc advisory group meetings
- Circulate a Draft Sustainable Communities Strategy or Alternative Planning Strategy, if one is prepared, for public review well in advance of the adoption of the Final Sustainable Communities Strategy and Regional Transportation Plan.
- Work with media outlets to encourage news coverage in advance of meetings

Workshops, Presentations, Hearings

- Provide for a robust discussion on important issues surrounding how to create a sustainable future. Pursuant to state statute, SJCOCG will hold a minimum of three public workshops.
- Host public meetings/workshops in convenient and accessible locations and at a variety of times.
- Hold at least one public hearings on the Draft SCS or Alternative Planning Strategy, if one is prepared, which would be held in a central location of the county.

- Use “visualization” techniques to communicate technical planning issues and strategies to the public, such as maps, videos, graphics, animation or computer simulation to depict alternatives under consideration
- Provide a summary of comments heard at workshops via www.SJCOG.org

Internet/Social Media

- Use of a single web address — www.SJCOG.org — so members of the public have a single place to go to for current updates, and to request to receive notices and information
- Offer interactive web polls, surveys, etc.
- Provide timely, easy-to-understand information on a website that is accessible, per the Americans with Disabilities Act
- Explore using social media, including the SJCOG Facebook page, reach and engage residents

Media Outlets

- Issue press releases to media outlets, including ethnic, foreign-language and community media, to keep reporters apprised of progress and generate coverage on radio, television, newspapers and the Internet
- Pursue civic journalism partnerships for high-impact coverage of key issues; conduct media briefings for reporters, including special emphasis to ethnic, foreign-language and community media outlets
- Translate news releases about public workshops into Spanish, or other languages as appropriate

Outreach to targeted groups

- Seek out and consider the needs of those traditionally under-represented in the planning process, including minority, low-income and limited English proficient communities
- Conduct focus groups targeted at certain stakeholders
- Piggy-back on existing meetings in order to ensure a wider audience and greater participation.

VI. Performance Measures for the Sustainable Communities Strategy Public Participation Plan

SJCOG commits to the following goals and performance benchmarks to measure the effectiveness of the public participation program. The agencies will report on the results in order to inform and improve future outreach and involvement programs, including future updates to the Sustainable Communities Strategy.

Public Participation Goals for the Sustainable Communities Strategy

1. *Diversity*: Participants should represent a range of socioeconomic, ethnic and cultural, geographic and user (mode) groups. They should also include a range of people with varying interests: social service, business, environment, social justice/equity, etc.

2. *Reach*: The program should make every effort to include the greatest number of people possible. Different levels of participation will make it more inviting for people with a range of involvement preferences to join the discussion.
3. *Accessibility*: Effort should be made to ensure that anyone who wants to participate can do so. This goal can be met by taking the participation activities to where people already are located, whenever possible.
4. *Impact*: The feedback received through this Public Participation Plan should be analyzed and provided to policy makers wherever appropriate.
5. *Education*: This outreach program is an opportunity for SJCOG to inform a wide range of people about transportation issues in San Joaquin County, as well as the link to climate change and smart growth, among other issues. Each step of the process should include an educational element, whether it is about San Joaquin County's transportation in general, specific projects being considered for inclusion in the long-range plan or background on the outreach results to date.

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SJCOG Public Participation Plan

Appendix B

Public Participation Plan Outreach: Summary of Comments from 2007 Presentations and Web Survey

Appendix B Public Participation Plan Outreach: Summary of Comments from 2007 Presentations and Web Survey

Public involvement and interagency consultation is essential to an effective planning process. This appendix provides an overview of the process SJCOG employed for its 2007 update.

In January 2007, a draft update of the Plan, last adopted by the SJCOG Board in February 2005, was circulated for resource agency and citizen input. It reflects changes to public outreach efforts defined in SAFETEA-LU including:

- MPOs must develop and utilize a “participation plan” that provides reasonable opportunities for interested parties to comment on the metropolitan transportation plan and metropolitan Transportation Improvement Program;
- The participation plan must be developed “in consultation with all interested parties,” and the public must have input on the participation plan;
- The participation plan must be in place prior to MPO adoption of transportation plans and TIPs;
- MPOs must employ visualization techniques to the maximum extent practicable; and
- MPOs must make long range transportation plans and TIPs available for public review in electronic formats such as the worldwide web.

The draft Plan was circulated for the required 45-day public review and comment period, which was subsequently extended to provide additional opportunity for public and agency comments. During the comment period, SJCOG staff also mailed out over 2,000 letters to a comprehensive list of interested parties for the purpose of updating our database and verifying the contacts for each agency and organization that may be interested in transportation planning as well as the members of the public that have indicated an interest in SJCOG’s transportation planning process.

As of May 2007, SJCOG received more than 30 responses, ranging from State and federal resource agencies, Indian tribal governments, trucking companies, local developers, advocacy groups, citizens, school districts, churches, chambers of commerce, businesses, local agencies, construction companies, and social service agencies. In addition we received slightly over 100 mail pieces back from the postal service as undeliverable. Thus, out the 2000+ individuals and agencies sent letters, more than 1,900 were delivered successfully. A list of the representative agencies and organizations are included at the end of this appendix, demonstrating that all interested parties have been contacted with this mailing. In compliance with SAFETEA-LU regulations, the mailing list includes representation from: land use management agencies, natural resource/conservation agencies, environmental protection, historic preservation, planned growth, economic development, airports, freight movement, private citizens, affected public agencies, representatives of public transportation employees, freight shippers, private transportation

providers, representatives of public transit, representatives of bicycle/pedestrian facility users, representatives of the disabled, and other interested parties.

Throughout the comment period, the draft Plan was available upon request and via the SJCOG website. In addition, the availability of the draft Plan was publicly noticed in area newspapers and circulated for comment to FHWA, FTA, Caltrans, and a variety of diverse community organizations. SJCOG staff incorporated comments into the Plan and anticipates finalizing it through SJCOG Board action at the May 2007 meeting. One comment in particular prompted SJCOG to update the process by which RTP and FTIP amendments are handled. A local agency responsible for planned growth and local transportation project delivery requested that SJCOG explore methods to expedite the administrative steps to complete amendments to the FTIP. The comment was prompted by both past experience and a recent project that missed a construction window solely due to the FTIP amendment process. SJCOG incorporated changes to the FTIP amendment process in this Participation Plan in response to this comment.

In addition to providing the public with an opportunity to contribute to the development of the Public Participation Plan, Section 450.316(b) of the federal regulations implementing SAFETEA-LU provisions requires that the Plan be developed, to the extent practicable, in consultation with other agencies and officials responsible for activities that are affected by transportation. While the Gap Analysis addresses SJCOG efforts moving forward, a significant effort has already taken place.

The SJCOG Public Participation Plan was first developed in 1995 as the “Public Involvement Plan” to formalize strategies for involving the citizens of San Joaquin County in transportation planning decisions. In 2005, SJCOG updated and published the Public Participation Plan in response to an increased focus by the federal government to develop a more transparent planning process and increase opportunities for early and continuing involvement.

In addition, on March 2, 2007 the San Joaquin Valley COGs held a meeting in which resource agencies, including those covering San Joaquin County, were invited to provide input into both the Valley Blueprint effort as well as the RTP outreach and Public Participation Plans being updated throughout the Valley. This provided yet another opportunity for agencies to comment on the SJCOG public participation process. For the Public Participation Plans, COG staff distributed a survey to solicit comments from resources agencies about their successes in soliciting public comments. The survey was an open-ended invitation for resource agencies to provide suggestions about how to improve public participation. Results from the survey included the following suggestions:

- Surveys
- Email outreach
- Attend community events to solicit comments
- Educating participants on the topics of discussion, principles, and concepts
- Focus groups to test assumptions and refine future events
- Regional maps and datasets

- Diverse community involvement (blue collar workers to college graduates)

Recognizing that the intent of SAFETEA-LU is to continue improving our outreach efforts, SJCOG is committing to meeting the challenge through the implementation of additional measures identified in SJCOG's SAFETEA-LU Gap Analysis. The SJCOG Public Participation Plan represents the public outreach strategy that best fits San Joaquin County, as demonstrated by years of experience and refinement. SJCOG staff recognizes that public outreach is a continuous process, however, and thus invites continued comments on how we can improve our outreach to the citizens, businesses, and agencies of San Joaquin County.

Comments Received on the 2007 Draft Public Participation Plan

Citizen Committee Comment 1

Response to Comment made by Jim Hilson, Citizens Advisory Committee Member, January 17, 2007.

PPP Comment 1: Citizen Advisory Committee description should be updated to reflect expanded composition.

PPP Response 1: The information is updated.

Citizen Committee Comment 2

Response to comment made by Esther Vasquez, Citizens Advisory Committee Member, January 17, 2007.

PPP Comment 1: Include BiLingual Weekly in media outreach.

PPP Response 1: The information has been added.

Letter Comment 3

Response to Steve Luxenberg, FHWA, comments, February 2, 2007.

PPP Comment 1: The comment sites that Plan does not mention its development process, as required by SAFETEA-LU.

PPP Response 1: Appendix F of the PPP has been included that outlines the Public Participation Plan development and expansion in relation to SAFETEA-LU requirements. It also outlines the Gap Analysis developed to address areas that will improve public input efforts so that all interested stakeholders may contribute to the development of the plan and the on-going implementation. Additional outreach for the development of the Public Participation Plan will occur in June 2007 with a public workshop planned for July 2007.

PPP Comment 2: The comment states: "In altering the involvement process for Federally-approved transportation improvement program (TIP) amendments without the input of these

groups (page 6), you risk a breakdown of the process later when the groups that were not consulted about not having a ‘formal public participation process’ for certain amendments would like the opportunity to comment but no longer have it available. FHWA supports the idea of requiring different kinds of public involvement for different kinds of work, but the interested parties must be consulted in the determination of what length public involvement period is appropriate for what specific kinds of work.”

PPP Response 2: Appendix F of the PPP outlines the Public Participation Plan development and expansion. These proposed altered processes were in response to local jurisdictions’ requests to expedite the amendment process. Through our Gap Analysis process, SJCOG is committed to include and allow all interested stakeholders in the comment process while trying to achieve the most efficient commenting process for all concerned.

E-mail Comment 4

Response to e-mail from Judith Buethe, Judith Buethe Public Relations, March 14, 2007

PPP Comment 1: To add the Manteca Sun Post, La Vide en Valle, and the Bilingual Weekly to media outreach.

PPP Response 1: Periodicals added to mailing list.

PPP Comment 2: To update the Executive Director of United Cerebral Palsy— Mr. Steve Larson.

PPP Response 2: New contact information included.

PPP Comment 3: To add that staffed Hotlines, both electronic and voice, are used as part of our outreach efforts.

PPP Response 3: Information included in plan.

MPO Review Meeting Comment 5

Response to Lorraine Lerman, FTA, during MPO Review meeting, March 20, 2007.

PPP Comment 1: Include description of San Joaquin County Blueprint Planning effort in plan.

PPP Response 1: Description of Blueprint Planning effort has been included.

Letter Comment 5:

Response to Letter from Tom Dumas, Caltrans District 10 Chief of Metropolitan Planning, May 1, 2007

PPP Comment 1: Comment describes San Joaquin County is an ancestral home to California Native American Tribes, communities, organizations, and individuals and that an expanded list of same can be obtained from the Native American Heritage Commission (NAHC) in Sacramento.

PPP Response 1: SJCOG PPP includes contacts for several Native American organizations in SJC. Additional updated contact information has been requested from the NAHC for Native American Tribes, organizations, communities and individuals within the County of San Joaquin boundaries and will be included in the plan.

SJCOG Public Participation Plan

Appendix C

SJCOG Public Participation Environmental Justice and Resource Agencies Lists

Appendix C Environmental Justice and Resource Agencies Lists

Environmental Justice

Asian Pacific Self-Development Residential Association (APSARA)
3830 Alvarado Avenue, #C
Stockton, CA 95204
Sovanna Koeurt, Executive Director
T: (209) 944-1700
F: (209) 941-9516
Email: aspara@inreach.com

Boggs Tract Community Center
533 S. Los Angeles Street
Stockton, CA 95203
Alrene Coffee, Director
T: (209) 468-3978

California Miwok Tribe
10601 Escondido Place
Stockton, Ca. 95212
Silvia Burley, Chair
T: (209) 931-4567
Email:burley@californiavalleymiwoktribe-nsn.gov

California Human Development
Stockton ASET Center
2895 Teepee Drive
Stockton, CA 95205
Lily Aman
T: (209) 235-2070
F: (209) 235-2073

California Tribal Partnership – TANF
5405 N. Pershing Ave., Suite C-3
Stockton, CA 95207
Joni Drake, Site Manager
T: (209) 474-6890
F: (209) 474-3890
Email: jdrake@cttp.net

CALWORKS
P.O. Box 201056
900 East Oak Street
Stockton, CA 95201
Linda Mora
T: (209) 953-7000

Campaign for Common Ground
P.O. Box 9258
Stockton, CA 95208
Trevor Atkinson, President
T: (209) 471-3113
Email: campaign@campaignforcommonground.com

Candelaria American Indian Council
135 W. Fremont Street
Stockton, CA 95201
Ms Kathy Perez
T: (209) 941-1900

Catholic Charities of San Joaquin
1106 N. El Dorado Street
Stockton, CA 95202
Elvira Ramirez, Director
T: (209) 944-5938
F: (209) 944-5933

Catholic Diocese of Stockton
1105 North Lincoln Street
Stockton, CA 95203
Sister Terry Davis
T: (209) 466-0636

Central California Agency
Bureau of Indian Affairs
1824 Tribute Road, Suite J
Sacramento, CA 95815
Harold Brafford
T: (916) 566-7121
F: (916) 566-7510

Central Valley Asian-American Chamber of
Commerce
178 W. Adams Street
Stockton, CA 95204
Dennis Lee, President/CEO
T: (209) 469-8860
F: (209) 466-0387
Email: admin@apachamber.org

Delta – Sierra Club
P.O. Box 9258
Stockton, CA 95208
Dale Stocking
T: (209) 471-3113
Email: dale.stocking@mlc.sierraclub.org

El Concilio
224 S. Sutter Street
Stockton, CA. 95203
Jose Rodriguez, CEO
T: (209) 644-2600
F: (209) 644-2640
Email: jrod@elconcilio.org

First Five San Joaquin – Human
Services Agency
102 S. San Joaquin Street
P.O. Box 201056
Stockton, CA 95202
Lani Schiff-Ross, Executive Director
T: (209) 953-5437
F: (209) 932-2675
Email: sjckids@sjgov.org

Jene Wah – Senior & Multi Service Agency
238 East Church Street
Stockton, CA 95208
Theresa Chan
T: (209) 463-7654
F: (209) 463-7657

Lao Family Community of Stockton, Inc.
807 N. San Joaquin St. Suite 211
Stockton, 95201
Ger Vang, CEO
T: (209) 466-0721
F: (209) 466-6567
Email: info@laofamilyofstockton.org

Lao Khmu Association Inc.
1044 N. El Dorado St.
Stockton, California 95202
Boon Khroonsrivong
T: (209) 463-3410
F: (209) 463-7148
Email: lkacenter@laokhmu.org

League of Women Voters of San Joaquin County
P.O. Box 4548
Stockton, CA 95204
Jane Wagner-Tyack, President
T: (209) 465-0293
C: (209) 642-5105
Email: JaneTyack@mac.com

NAACP, Stockton Branch
445 N. San Joaquin
Stockton, CA 95202
Bobby Bivens, Chapter President
T: (209) 547-2155
Email: BobbyBivens@aol.com

San Joaquin Hispanic Chamber of Commerce
306 E. Main Street, Suite 303
Stockton, CA 95202
Mark Martinez, Executive Officer
T: (209) 943-6117
Email: sjchcc@sbcglobal.net

Oasis of Hope Community Development Corporation
1439 Michael Avenue
Stockton, CA 95206
Dr. Dwight Williams, Sr.
T: (209) 469-3170
Email: revdwightwilliams@gmail.com

Peace and Justice Network
P.O. Box 4123
Stockton, CA 95204
Jim Walsh, Coordinator
T: (209) 467-4455
Email: pjcsjc@sbcglobal.net

United Way of San Joaquin County
401 East Main Street
P.O. Box 1585
Stockton, CA 95202
Andy Prokop, Director
T: (209) 469-6980
F: (209) 469-6992
Email: aprokop@unitedwaysjc.org

United Cambodian Families
5506 Tam O'Shanter Drive
P.O. Box 8504
Stockton, CA 95210
Savong Lam
T: (209) 373-2490
F: (209) 473-2814

United Cerebral Palsy of San Joaquin
333 W. Benjamin Holt Drive, #1
Stockton, California 95207
Nancy Johnson
T: (209) 956-0290
F: (209) 956-0294
Email: njohnson@ucpsj.org

Vietnamese Voluntary Foundation - VIVO
4410 N. Pershing Avenue, # C4
Stockton, CA 95209
Diem Ago
T: (209) 475-9454

Visionary Home Builders
315 N. San Joaquin Street
Stockton, CA 95202
Carol Ornelas, CEO
T: (209) 466-6811
F: (209) 466-3465
Email: cjornelas@aclc.org

Resources Agency

California Energy Commission
1516 Ninth Street, MS-40
Sacramento, CA 95814
Dale Edwards, Manager, Environmental Protection Officer
T: (916) 654-4074
F: (916) 651-8868

Conservation, Department of
801 K Street, MS-24-02
Sacramento, CA 95814
Rebecca Salazar
T: (916) 445-8735
F: (916) 324-0948

Office of Historic Preservation
P.O. Box 942896
Sacramento, CA 94296-0001
Michelle Messenger
T: (916) 653-5099
F: (916) 653-9824

Parks and Recreation, Department of
P.O. Box 942896
Sacramento, CA 94296-0001
Environmental Stewardship Section
T: (916) 653-6725
F: (916) 657-3355

Central Valley Flood Protection Board
3310 El Camino Avenue, Suite LL60
Sacramento, CA 95821
Jon Yego, Division of Flood Management
T: (916) 574-2363
F: (916) 574-0681

San Joaquin River Conservancy
1330 Broadway, Suite 100
Oakland, CA 94612-2530
T: (510) 286-1015

Water Resources, Department of
901 P Street, 2nd Floor
Sacramento, CA 95814
Nadall Gayou, Senior Engineer
T: (916) 651-9642
F: (916) 651-9289

Fish & Game, Department of
Environmental Services Division
1416 Ninth Street, 13th Floor
Sacramento, CA 95814
Scott Flint
T: (916) 653-9719
F: (916) 653-2588

Business, Transportation & Housing Agency
Housing & Community Development
1800 Third Street, Room 430
Sacramento, CA 95814
CEQA Coordinator, Housing Policy
Division
T: 916-445-4775
F: 916-327-2643

California Highway Patrol
2555 1st Avenue
Sacramento, CA 95818
Scott Loetscher, Special Projects
T: 916-657-7222
F: 916-452-3151

Caltrans, Division of Aeronautics
1120 N. Street, Room 3300
P.O. Box 942874, MS-40
Sacramento, CA 94274-0001
Sandy Hesnard
T: 916-654-5314
F: 916-653-9531

Caltrans, Division of Transportation
Planning
P.O. Box 942874, MS-32
Sacramento, CA 94274-0001
Mike Brady/Garth Hopkins
T: 916-653-1067
F: 916-653-0001

Caltrans, Division of Programming
P.O. Box 942874, MS-82
Sacramento, CA 94274
Muhaned Aljabiry

Caltrans, District 10
1976 Dr. Martin Luther King Jr. Boulevard
P.O. Box 2048
Stockton, CA 95201
Ken Baxter/Tom Dumas
T: 209-941-1921
F: 209-948-7906

California Air Resources Board,
Airport Projects
1001 I Street, PTSDAQTPB
Sacramento, CA 95814
James I. Lerner, Ph.D.
T: 916-322-6007
F: 916-322-3646

California Air Resources Board
1001 I Street, PTSDAQTPB
Sacramento, CA 95814
Douglas Ito/Dennis Wade
T: 916-322-2085
F: 916-322-3646

Central Valley Region (5)
11020 Sun Center Drive, #200
Rancho Cordova, CA 95670-6114
Greg Vaughn
T: 916-464-3291

Central Valley Region (5)
Fresno Branch
1685 E. Street
Fresno, CA 93706
Bert van Voris
T: 559-445-5116
F: 559-445-5910

Cari Anderson Consulting
Valley Air Quality Coordinator
4126 Tyrone Way
Carmichael, CA 95608
Cari Anderson

Federal Highway Administration
650 Captiol Mall, Suite 4-100
Sacramento, CA 95814
Scott Carson
T: (916) 498-5029
F: (916) 468-5008
Email: scott.carson@fhwa.dot.gov

Federal Transit Administration
201 Mission Street, Suite 1650
San Francisco, CA 94105
Lorraine Lerman, Community Planner
T: (415) 744-3133
F: (415) 744-2726
Email: Lorraine.Lerman@dot.gov

Governor's Office of Planning & Research
1400 10th Street
Sacramento, CA 95812-3044
Scott Morgan
T: 916-445-0613
F: 916-323-3018

Native American Heritage Commission
915 Capitol Mall, Room 364
Sacramento, CA 95814
Debbie Treadway
T: 916-653-4038
F: 916-657-5390

San Joaquin Valley Air Pollution Control
District (SJVAPCD)
1990 E. Gettysburg Avenue
Fresno, CA 93726
Katy Linebach

State Lands Commission
100 Howe Avenue, Suite 100-S
Sacramento, CA 95825
Marina Brand
T: 916-574-1880
F: 916-574-1885

Office of Emergency Services
3650 Schriever Avenue
Mather, CA 95655-4203
Dennis Castrillo
T: 916-845-8270
F: 916-845-8382

Public Utilities Commission
505 Van Ness Avenue
San Francisco, CA 94102
Leo Wong
T: 415-703-5933
F: 415-703-1184

U.S. Environmental Protection Agency
P.O. Box 6790
Incline Village, NV 89450
Karina O'Connor

U.S. Environmental Protection Agency
Office of Air Planning, Mail Code Air -2
75 Hawthorne Street
San Francisco, CA 94105
Lisa Hanf

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SJCOG Public Participation Plan

Appendix D

SJCOG Public Participation Plan Database

SJCOG Public Participation Plan Database

DLA Distribution San Joaquin California	Alameda County CMA
1st Page	Alameda County Planning Department
3rd Missionary Baptist Church	Alameda County Transportation Improvement Authority
7 Up	Alamo Area COG
A & D Rubber Products Company	Albert Paper Company
A Five Star Enterprise	Alberto Sibug
A Paratransit Corp	Alder Bistro
A&A Portables Inc	Alexandria Perrin LLC
A&D Automatic Gate Company	Algoma University
A-Tec Office Solutions	All American Glass
A. R. Sanguinetti, Inc.	All Foreign & Domestic
A.F. Toccoli & Son, Inc.	All Hands Consulting
A.G. Spanos Corporation	Allen & Cook
A.L. Gilbert Company	Alliance Resource Consulting, LLC
A/E Consulting Information Network	Allied Waste Services
AAA Northern California	Almond Valley Christian Reform
AAFES West Coast DC	Alpha Numeric Inc
AAI Termite Pest Control	Alpine Meats
Aartman Jim Milk Transport	Alspaugh Foundation
Abracadabra Instant Signs	ALTA Planning + Development
ABS Presort	Alternative Resources
Abundant Life Center in Lathrop	Amador County District
AC Transit	Amador County Transportation Commission
AC Trucking Company	American Business Counselors
ACC Environmental Consultants	American Cancer Society
Ace Rail	American Event Rentals
Ace Tomato Company, Inc.	American Honda Motor Co.
Ackland International, Inc.	American Lung Association
Acme Printing Company	American Planning Association
ACRT, Inc.	American Public Transportation Association
ACT 1 Personnel Services Stockton Branch	American Red Cross
ACT 1 Personnel Services Torrance Branch	American Sign Products
Action Jackson	Amsterdam Printing & Litho
Acura Stockton	Amtech Lighting Services
Addus Healthcare Inc.	An West, Inc.
Aderholt Specialty Company Inc.	Anaheim Hilton & Towers
Adrians Beauty College	Analytical Environmental Services
ADT Security Services Modesto Branch	Anderson Homes
Adult Developmental Center	Anderson Marketing, Inc.
Advanced Business Machines	Andosca CM
Advanced Earth Sciences, Inc.	Anil Verma Associates, Inc.
Advanced GeoEnvironmental	Ann. M. Cerney
Adventures in Advertising	Answer Net Answer America
AECOM	Antonini Enterprises
AEP 1999 CEQA Workshop	Antonio's Decorative Landscaping
Affinity Videonet Inc	APC International, Inc.
Affordable Fencing	Apollo Sight & Sound Inc.
AFLAC	Applied Aerospace Structures Corp
AG Spanos Incorporated	Applied Development Economics
Agricultural Commission	Applied Management Planning Group
Ahrens Landscape & Maintenance	Applied Office
Air Resources Board Sacramento	APSARA
AKF Development, LLC	Aragon Aviation Inc.
Alameda Community Development Agency	Aramark Uniform Services
Alameda County Administrator	Arc San Joaquin
Alameda County Board of Supervisors	Area 52 Advertising, Inc.

Area Wide Exterminators
Armor Fire Extinguisher Co.
Arrow Tek
Arthurs Party World
ASAP Technical Solutions
Asco Power Technologies
ASI Cartography & GIS Services
Asian American Chamber Of Commerce
Assemblymember Alyson Huber
Assemblymember Bill Berryhill
Assemblymember Galgiani's Office
Assemblymember Joan Buchanan
Assemblymember Parra's Office
Associated Right Of Way Services, Inc.
Association For Commuter Transportation
Association of Bay Area Governments
Association of Monterey Bay Area
Atherton Homes
Atlanta Regional Commission
Atlas Properties, Inc.
ATS
Audio FX
Audubon Center Los Angeles
Audubon Sacramento
Augustine Planning Associates, Inc
Avalos Gardening
Avis Rent A Car
AVT Installation
Axiom Design Inc.
Azari Engineering, Inc.
B & J TRAVEL, Inc.
B & M Towing
B R W
B&N Enterprises
B&R Landscape & Maintenance
Bagley Enterprises, Inc.
Baker's Landscape Maintenance
Bakers Real Estate & Investment
Ball Metal Food Container,LLC
Bank of Agricultural and Commerce
Bank of America Modesto
Bank of America, Ben Holt Dr.
Bank of America, Charter Way
Bank of America, E. Weber Ave.
Bank of America, St. Mark's Plaza
Bank of Stockton
Bank of the West- Modesto
Banta School District
Barkleys Capital
Barnes & Noble
Barry Swenson Builders
Bartle Wells Associates
Barton Ranch
Baseline Environmental Consulting
Basin Research Associates
Baumbach & Piazza, Inc.
Bay Area Air Quality Mgmt. District
Bay Area Rapid Transit District Capitol Corridor
Bay Area Rapid Transit District Dublin
Bay Area Rapid Transit District Fremont
Bear Creek Community Church
Bear Creek Veterinary Hospital
Beck Properties
Beck Realtors
Beckrest Graphic Design Advertising
Begin Consulting
Bekins
Bellicci & Associates, Inc. #2
Bellevue School Elementary District
Benard School of Education, UOP
Bennett Development
Benton Franklin COG
Berger, Lewis Accountancy Corp.
Berlitz Language Center
Bernardin, Lochmueller & Associates
Bethany Baptist Church
Bethany Temple A/G
Bethel Open Bible
Better Business Bureau
Beverly Heritage Hotel
Beyaz & Patel, Inc
BFGC
BIA of the Delta
Bible Methodist Church
Bible Way Ministry
Big League Dreams Manteca Sports Park, LLC
Big Valley Bilble
Biggs Cardosa Associates Inc. Structural Engineers
Biggs Cardosa Associates, Inc.
Bilingual Weekly
Birnbaum & Umeda
BKF Engineers
Blackburn Consulting Auburn
Blackburn Consulting Modesto
BLB Enterprise
Blue Diamond Growers
BMI Staffing
BNSF RY Company
Bob Murray & Associates
Bob Towing
Boboli International, Inc.
Booz, Allen & Hamilton, Inc.
Borden/Lee Consulting
Borges Auto Service Inc.
Bovee Environmental Management, Inc
Boyle Engineering Corporation
Boys And Girls Club Of Stockton
Brekke Real Estate
BRG Engineering
Brite Transport System,Inc
Bronco Winery
Brookfalls Water Co.

Brookside Country Club
Brookside Place Feather River
Brown And Caldwell
Brown Armstrong CPAs
Brown, Hall, Shore, & McKinley
BSK & Associates
Buchanan Enterprises
Buhler Sortex, Inc.
Builder's Exchange
Building Industry Assoc. of the Delta
Building Industry Association of Central California
Burchard & Rinehart
Burchell Nursery
Bureau of Economic Analysis
Burgad Imagaing
Burlington Northern Santa Fe Sacramento
Burlington Northern Santa Fe Stockton
Burnett & Company LLP, CPAs
Burns & McDonnell Engineering
Business Council Inc.
Business, Transportation And Housing Agency
C A Reding Company Inc
CA Alpha Numeric Inc
CAC Member
CAGTC
Cal Society of Muni Finance Officers
Calaveras County Council
Calaveras County San Andreas
Calaveras Enterprise
CALCOG
California Agricultural Leadership Foundation
California Asset Management Program
California Association of Councils Of Governments
California Association of Public Information Officials
California Budget Project
California Business, Transportation and Housing Agency
California Cedar Products
California Center for Regional
California Conservation Corps
California CPA Education Foundation
California Delta Chambers & Visitor's Bureau
California Democratic
California Department of Fish & Game Sacramento
California Department of Fish & Game Rancho Cordova
California Designs & Awards Inc.
California Dump Truck Owners Assoc.
California Energy Commission
California Environmental Associates
California High Speed Rail Authority
California Highway Patrol Atwater
California Highway Patrol Stockton
California Highway Patrol Tracy
California Highway Patrol Valley Division
California Job Journal
California Partnership For The SJ Valley
California Public Utilities
California Sport Fishing Protection Alliance
California Spray Dry
California State Assembly
California State Assembly
California State Association of Counties
California State Automobile Association
California State Chico
California State Controller
California State Senate Governor's Office
California State Senate Senator Denham
California State Stanislaus Extended Education
California State Treasurer
California State University - Stanislaus Turlock
California State University - Stanislaus Stockton
California State University San Bernardino
California State University, Stanislaus
California State Water Resources
California Strategies
California Strategies & Advocacy
California Trucking Association
California Valley Miwok Tribe
California Water Services Company
Californians For Better
Callander Associates Landscape Architecture, Inc
Caltrans
Caltrans - Fresno
Caltrans - Sac
Caltrans - Sac
Caltrans - Sac Federation
Caltrans - Sac Accounting
Caltrans - Sac Exec. Director
Caltrans - Sac Rail
Caltrans - Sac System Information
Caltrans - Sac Technical Publications
Caltrans Distict 10
Caltrans Headquarters
Caltrans Headquarters Programming
Caltrans Mass Transp. Div.
Caltrans San Francisco
Caltrans, Bicycle Facilities
Caltrans, District 1
Caltrans, Headquarters, Office Engineer
Caltrans, Local Programs
Caltrans-District 4 Oakland
Caltrans-Sac
Caltrans-Sac Audits
Caltrans-Sac Community Planning
Caltrans-Sac Planning
Caltrop Corporation
Calvary 1st Assembly
Calvary Bible
Calvary Chapel of Stockton
Calvary Community Church of Manteca
Calworks
Cambridge Systematics Atlanta
Cambridge Systematics Headquarters

Cambridge Systematics Maryland	Chamber of Commerce Turlock
Cambridge Systematics Oakland	Champion Industrial
Cannon Associates	Charles M. Salter Associates, Inc.
Capitol Enquiry	Charter Way Tow
Capitol Hilton	Chatom Union District
Cardona Landscaping	Chaudhary & Associates, Inc.
Careers in Government, Inc.	Cherokee Freight Lines
Carey & Co. Inc.	Child Abuse Prevention Council
Cari Anderson Consulting	Child Protective Services
Carl Rodolf & Associates, Inc.	Children's Home of Stockton
Caroline Photography, Inc.	Chinese Benevolent Assn of Stockton
Carollo Engineers	Chinese School Camp School District
Carpenter Company	Christ Temple Apostolic Faith
Carr Electric	Christian Life Center
Carson Oaks Office Park	Christian Life Center, Int Church
Carter & Burgess, Inc.	Christian Missionary Alliance
Caruolo Associates, Inc.	Church of Christ Lodi
Casa De Modesto Retirement Center	Church of Christ Stockton
Casey Moving Systems	Church of God (Seventh Day)
Caspers Window Washing Service	Cincilingua Translation Service
Catellus Development Group	Circlepoint
Catholic Charities	Citibank
Cazales Flower Shop	Citigroup SF
CB Merchant Services	Citilabs,Inc.
CCS Planning & Engineering	City of Angels Camp
CCS Planning & Engineering Sac	City of Antioch
CCS Planning & Engineering San Jose	City of Brea
Celotex	City of Brentwood
Cemex	City of Ecalon Mayor's Office
Center for Collaborative Policy	City of Escalon
Center for Land-based Learning	City of Escalon City Manager's Office
Center for Urban Transportation	City of Escalon Planning Department
Center of Hope	City of Farmersville
Central California Bank	City of Fowler
Central California Traction Company	City of Fremont
Central Seventh Day Adventist	City of Fresno
Central Sierra Planning Council	City of Galt City Manager's Office
Central Towing	City of Galt Public Works
Central United Methodist Church	City of Hughson
Central Valley Assoc. of Realtors	City of Lathrop
Central Valley Busienss Journal	City of Lathrop Library
Central Valley Community Bank	City of Livermore
Central Valley Flood Protection Board	City of Lodi
Central Valley Landscaping	City of Lodi Fire Department
Central Valley Low Income Housing Corp.	City of Lodi Internal Services Dept., is/gis Division
Central Valley Rideshare	City of Lodi Library
Central Valley Waste Services	City of Lodi Police Department
Centro Vida Church	City of Lodi Police Dept
Century 21	City of Manteca
Century Assembly	City of Manteca City Manager
Ceres Chamber of Commerce	City of Manteca Community Development Department
Ceres Unified School District	City of Manteca Public Works
Certified Public Accountant	City of Merced
CH2M Hill Sacramento	City of Milpitas
CH2M Hill San Jose	City of Modesto
Chamber of Commerce Stockton	City of Modesto Parks and Recreation

City of Modesto Rideshare	Commerce Printing Services
City of Newman	Commercial Exchange Club
City of Newman Mayor	Commercial Sound & Video
City of Oakdale	Community Bank of Northern California
City of Orinda	Community Bank of San Joaquin
City of Palo Alto City Manager	Community Blind Center
City of Palo Alto Planning	Community Center for the Blind
City of Patterson	Community Church of God
City of Placerville	Community Design & Architecture
City of Pleasanton	Company West
City of Ripon	CompuMaster
City of Ripon City Clerk	Computer Link
City of Ripon Library	Computer Net
City of Ripon Pacific Cost Consultants, LLC	Computer Ware Microage
City of Riverbank	Comstock's
City of Santa Clara	Condor Earth Technologies, Inc.
City of Stockton	Coneth Solutions, Inc
City of Stockton Building Division	Congressman Dennis Cardoza
City of Stockton Cesar Chavez Library	Congressman Dennis Cardoza Merced
City of Stockton Cesar Chavez Library	Congressman Dennis Cardoza Stockton
City of Stockton City Attorney	Congressman Dennis Cardoza Washington
City of Stockton City Manager's Office	Congressman Jerry McNerney
City of Stockton Fire Dept Administration Div.	Conklin Marketing
City of Stockton Human Resources	Connected Living
City of Stockton Municipal Utilities Dept.	Connerly & Associates, Inc.
City of Stockton Parks and Recreation	Conservation Land Group, Inc.
City of Stockton Public Information	Construction Industry Research Board
City of Stockton Public Works	Continuity First
City of Tracy	Contra Costa County
City of Tracy Transit Driver Union	Contra Costa Economic Partnership
City of Tracy-Parks & Community Services	Contra Costa Transportation Authority
City of Turlock	Contra Costa Transportation Authority Martinez
City of Visalia	Cool Roofing Systems, Inc.
City of Waterford	Cooper & Escorpiso, Inc.
City Wide Towing	Cooper Pugeda Management
CJ Strategies	COP alumni Advisory Board
Clark & Sullivan Builders	Cordoba Consulting
Clarke Broadcasting Corp.	Cordoba/Zurinaga Joint Venture
Clements/Lockeford Chamber	Corn Products
Coachella Valley COG	Cornerstone Evangelical Free
Coastland Civil Engineering Inc.	Cornerstone Structural Engineering Group
Code Red Business Continuity	Cort Companies
Coffee Break Service Aquarius Sales	COS Parks & Recreation
Coffman & Associates	Costa Verde Landscape Services
Coit Restoration	Costa Verde Landscaping
Coldwell Banker Commercial	Costco Distribution Center
Coldwell Banker Commercial, The Duncan Co.	Costco Tracy Site
Coldwell Banker Grupe	Costco Tracy Site #658
Coldwell Banker Tracy	Cotton, Shires & Associates INC
College of Environmental Design	Council for the Spanish Speaking Stockton
Colliers International	Council for the Spanish Speaking Tracy
Collins Electric	Council On Education In Management
Collins Realty Inc.	Countrywide Funding Corporation
Columbia Union School District	County Bank
Comcast Cable	County Counsel
Comfort Air Inc	Covanta Energy

Cowan Business Machines Inc
CRA International
Craig V. Sands Accountancy Corp
Crain & Associates
Crawford, Pimentel & Company
Creative Printing
Creative Solutions
Creegan & D'Angelo Engineers San Francisco
Creegan & D'Angelo Pleasanton
Creighton Younne Advertising
Crestwood Manor
Croce & Company Accountancy Corp.
Crosbie Real Estate
Crossroads Grace Community
Crossroads of The Valley A/G
Crosstown Community Church
Cultural Crossroads
Cummings & Associates
Curran Real Estate
D M J M
Daisy's Catering Creations & Que Pasta Restaurant
Dameron Hospital
Dan S Landscaping
Data Cal
DAV Charties of San Joaquin County
David Evans & Associates
David J. Powers & Associates
Davis Logic Inc
DC&E's
De Novo Planning Group
De Vinci's Delicatessen And Catering
Debco Auto Wrecking
DeBock & Muth Insurance Agency
Delao and Sons Gardening
Delicato Vineyards
Delights Waterfront Eatery
Delmonte Food - Lathrop
Delta Awards
Delta Building Maintenance
Delta Cyclery
Delta Deposition Reporting
Delta Health Systems
Delta Island School District
Delta Lock & Key
Delta National Bank
Delta Protection Commission Walnut Grove
Delta Pumps Co.
Delta Velo
Delta Wireless, Inc. Stockton
Demographic Research Unit
Denise Duffy Associates
Department of Aging
Department of Conservation
Department of Corrections Juvenile
Department of Finance
Department of Fish and Game
Department of Health
Department of Housing/Community Dev
Department of Labor
Department of Motor Vehicles
Department of Public Works San Mateo
Department of Social Services
Department of Water Resources
Derivi Construction & Architecture, Inc.
Des Moines Area MPO
Design, Community & Environment
Desilva Gates Construction
Diamond Foods Growers, Inc.
Diele Construction, Inc.
Digital Edge
Digital Map Products
Dillon & Murphy Engineering
Diocese of Stockton
Direct Office Solutions
Disability Resource Agency Independent Living
Disaster Services
Discovery Free Will Baptist
District Attorney
Diversified Capital, Inc.
DKS Associates, Inc
DMJM Harris Oakland
DMJM Harris Sacramento
Docter & Docter
Doctors Hospital
Doctors Medical Center
Document Binding Systems and Supplies
Dokken Engineering
Don Ballanti Consulting
Dopaco California Inc.
Double B Trucking
Dowe & Associates
Dowling Associates
Downtown Improvement District
Downtown Lodi Business Partnership
Downtown Optometry
Downtown Stockton Alliance
Dr. Ernest Vasti, M.D.
Dr. John K Hall, DDS
Draperys Plus
Dry Creek Realty
DSS Company
Ducks Unlimited, Inc.
Dumont Printing
Duncan Press
Dura Bilt Manufacturing Co./Universal Forest Products
Durst Contract Interiors
E & J Gallo Winery
E2 Consulting Engineers
Eagle Rock Alliance, Ltd.
Earth Tech Sacramento
Earth Tech, Inc Long Beach
Earth Tech, Inc San Jose

East Bay Municipal Utilities District Oakland
East Bay Municipal Utility District Lodi
East Bay Municipal Utility District Orinda
Eastside Missionary Baptist
Ebenezer Congregational
Eberhardt School of Business
Eckert Cold Storage
Economic & Planning Systems
ECORP Consulting, Inc.
EDAW Inc Sacramento
EDAW Inc. San Diego
EDAW Inc. Walnut Creek
Eddie's Pizza Cafe
Edison High School
Ehler'S Party Rentals
El Concilio
El Dorado County Planning
El Dorado County Transportation Commission
El Hispano
Elcon Associates
Electric Power Research Institute
Electronic Industries Association
Elk Grove Home Theater
Elm Street Graphics
Emanuel American Lutheran
Emanuel Medical Center
EMC Plannning Group Inc.
Emergency Food Bank
Emmanuel Church of Ripon
Empire School District
Employment Development Department
Employment Development Department Stockton
Encompass
Engineer's Club of Stockton
English Garden Care Inc
English Oaks Convalescent
English Oaks Seventh-Day Adventist Church
Enterprise Rent A Car Lodi
Enterprise Rent A Car Modesto
Enterprise Rent A Car Stockton
Enterprise Rent A Car Turlock
Enterprise Rideshare Vanpool
Envicom Coropration
Environmental Protection Agency
Environmental Science Associates Sacramento
Environmental Science Associates San Francisco
ERI International, Inc.
Ernesto's Landscape
ES Associates
Escalon Christian Reformed Church
Escalon School District
Escalon School District-Vista High School
Escalon Times
Espana Geotechnical Consulting
ETC Institute
Evans Companies
Evergreen Packaging
Ewing Irrigation-Golf-Industrial
Express Employment Professionals
F & A Dairy
Facilities Management
Fair Oaks Library
Fairmont Seventh Day Adventist
Faith Assembly Of God
Faith Baptist Church
Faith Fellowship
Faith Tabernacle Assembly
Family Resource And Referral Center Of San Joaquin
Family Resource Network 5250
Family Worship Center
Farm Bureau Federation
Farmer Brothers Co.
Farmers & Merchant Bank of Central
FB Dutton Co., Inc.
FCB Homes
Fed Ex Freight
Federal Aviation Administration
Federal Ex
Federal Express
Federal Highway Administration
Federal Highway Administration E83-313
Federal Highway Administration Nevada
Federal Transit Administration Los Angeles
Federal Transit Administration San Francisco
Federal Transit Administration Washington
Fehr & Peers Irvine
Fehr & Peers Reno
Fehr & Peers Roseville
Fehr & Peers San Francisco
Fehr & Peers Walnut Creek
Fernandes Advertising & Design
Fidelity National Title
Finance and Thift Company
Financial Center Credit Union
Fire 2 Wire
Fireside Bank
First 5 of San Joaquin
First American CoreLogic, Inc
First Assembly of God
First Baptist Church Lodi
First Baptist Church Manteca
First Baptist Church of Linden
First Baptist Church Ripon
First Baptist Church Stockton
First Baptist Church Tracy
First Church of Nazarene
First Church of The Nazarene
First Church of The Nazarene Manteca
First Horizon MSaver
First United Methodist
Florsheim Homes
Flynn Design

Focused Sports & Entertainment
Food 4 Less
Ford Motor Company
Formax Technologies, Inc.
Forsythe
Foster Farms
Foster Farms Dairy Modesto
Foster Farms Livingston
Foster Farms Plant 2
Foster Farms Turkey Production
Frank M. Booth Inc.
Franzia Winery
Freebairn Smith & Crane
Freeman's Typewriter Business Syst.
Fresno Council of Governments
Fresno County Personnel
Fresno County Supervisor's Office
Fresno County Transp. Authority
Friedman, Luzzatto & Co.
Friends Of The Library
Friends of The Swainson Hawk
Friendship House Association of American Indian Inc
Frito Lay
Fritz Chin Photography Inc
Fugro West, Inc
Furlong Electric Co.
FURNITURE MD
G-Force Productions
G. Neil Direct Mail Inc.
G.C.Wallace of California, Inc.
Gabriels Landscaping
Galatians Community Church
Gallo Winery Modesto
Ganzer & Williams
Gardener Luus
Gary & Janice Podesta Impact
Gateway Business
GC Environmental
Gemperle Enterprises
General Mills
Geo Washington Elementary
Geocon Consultants, Inc.
Geoff Ball & Associates
Geomatrix Consultants, Inc.
George Homolka Inc
George Perry & Sons
George Reed, Inc.
Geyer & Associates
Gilbert Associates Inc
Gilfix & LaPoll Assn.
Gilton Solid Waste Management
Give Every Child A Chance Man
Glenn Kahl Photography
Gluskis Photo
Golbal Maritime & Transport. School
Golden Bear Fire Extinguisher Co.
Golden Sails Hotel
Golden State Developers, Inc.
Golden State Overnight
Golden West Nuts, Inc.
Golder Associates, Inc.
Goldman, Sachs & Co, Los Angeles
Goldman, Sachs & Co. New York
Goldman, Sachs & Co. San Francisco
Gonzales Trucking
Gonzalez Landscaping
Good Samaritan Center
Goodwill Industries Stockton
Gordon & Son's Towing
Gordon Huether
Gordon's Auto Body
Gospel Center Rescue Mission
Gottschalks Eureka
Gottschalks Modesto
Gottschalks Stockton
Governing the States & Localities
Government Data Publications
Government Finance Officers Assoc.
Governmental Relations Economic Dev
Governor's Office of Planning & Research
Grace Baptist Church
Grace Brethren Church
Grace Community Fellowship
Grace Consulting
Grace Presbyterian
Grafica Design
Granite Construction Company
Grape Growers Association
Graphics West Printing
Gratton School District
Gray-Bowen
Gray-Bowen Walnut Creek
Graybar Electric
Great Valley Center
Greater Faith Missionary Baptist Church
Green Project Landscape
Green River ADD
Greenberg & Greenberg
Grimaud Farms of California, Inc.
Grouplink Corporation
Grupe Communities
Grupe Real Estate
Guaranty Bank
Guaranty Federal Bank
Gustine Chamber of Commerce
Gustine Press-Standard
GWF Power Systems Company, Inc.
H. G. Caampued & Associates
H. J. Heinz Company Stockton
H. Max Lee, Inc.
H. T. Harvey & Associates
H.D. Arnaiz Corp. Stockton

Haas Graphics
Hakeem, Ellis, & Marengo
Halcrow Inc
Hallisey & Johnson San Francisco
Hanger
Hanley Construction, Inc.
Hanson Wilson, co
Harbison Mahony Higgins, Inc.
Harding Lawson Associates
Harold W. Thompson
Harris & Associates Concord
Harris & Associates Sacramento
Harris Charles H & Associates
Harris Moran Co.
Harris Moran Seed Company
Harrison Taylor & Bazile
Harvest Bible Church
Hatch Mott MacDonald
Hatch Mott MacDonald
Hatch Mott MacDonald Inc. Sacramento
Haven of Peace
Haworth
Haydel & Ornellas
Haygood & Associates Landscape Architects
HDR Engineering Inc.
HDR Engineering Portland
HDR Inc. Folsom
HDR The Hoyt Company
Headstart of Stockton
Health For All ADHC Lodi
Health Plan of San Joaquin
Heartland Community
Heartland Community Church
Hedy Holmes Staffing Services
Heida Computers
Henderson Capital Partners, LLC
Herum, Crabtree, and Brown
Hewlett Packard Financial Service Co.
Hexagon Transportation Consultants
Hi Tech Emergency Vehicles
Hickman Community Charter District
Higgins & Associates
High Quality Engineering
Hispanic Chamber of Commerce
HMH Engineers
HMH Incorporated
HNTB Corporation Oakland
HNTB Corporation Sacramento
HNTB Corporation San Jose
HNTB Corporation Santa Ana
Hogan Mfg.,Inc.
Holdener Ranches
Hole in the Wall
Holt of California
Holt Union School District
Holy Cross Episcopal Church
Holy Cross United Methodist Church
Home Depot 6601
Hood Consulting Services
Horizon Christian Fellowship
Hormel Foods
Hospice of San Joaquin
Hospital Council of Northern & Central California
House Agricultural Consultants
House Interior Appropriations Staff
House of Shaw Espresso Cafe
House Resources Committee
House Transportation
Household of Faith Baptist
Housing Authority Commission
Housing Economic Development
Housing Resource Center
HQE Incorporated
HT Electronics Rancho Cordova
Hughes Gerry Commercial Real Estate
Hughson School District
Human Resources 21
Humboldt County COG
Humphrey's College
Hunt Wesson Foods
Hutchins Street Square
Hwy 120 Auto Dismantlers & Towing
Hy-Lond Hospital
I.C. INK Image Co.
Iacopi, Lenz and Company
IBI Group
Ibis Environmental Inc.
ICF Jones & Stokes
ICMA Product Fulfillment Center
ICMA Retirement Corporation wa 1
ICS Jones And Stokes
Iglesias De Dios Church of God
IKON Financial Services
IKON Stockton
IKON Walnut Creek
Image Services
Immanuel Christian Reformed Church
Immanuel Breath of Life
Impact Promotions
Imperial County
In Shape City
InaBind Systems,Inc.
Industrial Electrical Company
Infosource International
Innovative Paradigms
Insider Training
Institute For Ecological Health
Institute for Organizational
Institute of Transportation Studies
Institute of Transportation Studies Berkley
Institute Transportation Engineers
Integrated Marketing System

Intelligent Transportation Society
Interlake Lodi
International Paper Co.
International Paper Modesto
International Public Management
Interwest Consulting Group
Irma's Place Restaurant
IT Lifeline Inc.
J & D Auto Body
J C Penney Stockton
J. C. Penney Modesto
J. C. Trucking
J.R. Simplot
Jack Faucett Associates
Jack Frost Ice Service
JACL
Jacobs Engineering Group Inc. Walnut Creek
Jacobs Engineering Group Walnut Creek
Jacobs Engineering Sacramento
Jacobs Engineering, Inc. Oakland
Jacobs Facilities Inc.
Jacoby Center for Public Service and Civic Leadership UC
Jazz Ination
Jefferson School District
Jene Wah, Inc.
Jett Consulting Services
Jim Thorpe Oil, Inc
JKaplan & Associates
JMEC Engineering, Inc.
JMeek Agribusiness Mgmt.
JMN Investigations
JNE & Associates
John Deere Landscape
Johnnie's Welding
Johnny Milford Productions
Jones & Stokes Oakland
JP Morgan
JP Morgan Chase
JSG Trucking Company
Judith Buethe Communications
Jules Broussard
K&L Inspection Service Inc.
KABX 97.5 FM
Kaiser Permanente Stockton
Kal Krishnan Consulting Services, Inc.
Kalfsbeek & Company
Kamprath Seed Company
KASL Consulting Engineers, Inc.
Kat Country 103 * KATM FM
Kat-Country 103 * KATM FM Stockton
Katz, Okitsu & Associates
Kautz Ironstone Vineyards
KCA Engineers, Inc.
KCRA TV
KCRA TV Channel 3
KCVR Radio
KD Anderson Transportaion Engineers
Keith's Trophy Supply, Inc.
Keller Wiliams Reality
Kelly Temporary Services
Kemper CPA Group, LLP
Ken Fong Advertising
Kennedy Community Center
Kennedy/ Jenks Consultants, Inc San Francisco
Kennedy/ Jenks Consultants, Inc.Sacramento
Kenneth L Maddy Institute of Public Affairs
Kern Council of Government
Kern County Personnel
Kern Rideshare
Kettleman Lane Community Church
Kevin Wolf And Associates
Key Management Associates
Keyes School District
Keyser Marston Associates Inc.
KHOP Rock 95.1
Kier & Wright
Kim Anderson
Kim Sangjun
Kimley-Horn & Associates, Inc.
Kimley-Horn & Associates, Inc. Serv
Kingdon Airport
Kings County
Kings County Area Public Transit Agency
Kings County Assoc of Governments
Kinko's Printing
Kinko's/Fed Ex Office
Kiran Dasari
Kit Lloyd Productions
Kitchell
Kitchell Development Company
Kittelson & Associates
Kjeldsen, Sinnock & Neudeck, Inc
KJOY 99 FM
KKBN 93.5 FM
KLOC Radio Stkn
Kmart Modesto
KMAX Channel 31
KNGT 94.3 FM KNUGGET
Knights Ferry District
KNN Public Finance
Koegel Associates
Korean Bansuk Presbyterian
KOSO 93 FM
KOVR TV Channel 13 Stockton
KPMG LLP
KPMG Peat Marwick washington
KQOD FM Oldies 100.5
Kraft General Foods Modesto
Krazan & Associates, Inc.
Kreines & Kreines, Inc.
Kroloff Law Firm
KTXL TV, Channel 40



KUBB Radio	Library And Literacy Foundation For San Joaquin County
KUSO TV, Channel 19	Life UPC
KUYL AM	Lifesong
KVIE Public Television	Lighthouse of the Valley
KW Landscaping	Lim & Nascimento
Kwan & Associates	Lincoln Center Chronicle
KWIN Radio	Lincoln Unified School District
KXTV TV, Channel 10	Linden Herald
KYCC KCJH 90.1	Linden Public Library
L & B Environmental, Inc.	Linden School District
La Grange School District	Linden Unified School District
Lake County	Linden United Methodist Church
Lake County Cities	Linden-Peters Chamber of Commerce
Lakeview Assembly	Linden-Peters Pentecostal Assembly
Lakeview Village	Lions Club-Stockton Host/Downtown
Lammersville District	Lively Stones Worship Center
Lammersville Elementary School Dist	Livermore Amador Valley
Lamont Financial Services	Living Word Ministries
Lamphier-Gregory	Livingston High School
Lance & Sons Co., Inc.	Lloyd Copy Equipment
Lane COG	Lloyd Development, Inc
Lange Twins, Inc.	Local Government Commission
Lanier Copier	Lockeford Municipal Advisory Council
Lao Family Community, Inc.	Lockford Clements News
Lao Khmu Assoc.	Locust Avenue Church of Christ
Larry's Presto Graphics	Lodi (Precissi) Airpark
Las Vegas Hilton Hotel	Lodi Avenue Baptist
Laser Plus	Lodi Boys & Girls Club Inc
Lathrop Chamber of Commerce	Lodi Chamber of Commerce
Lathrop Lighthouse of The Cross	Lodi Christian Life
Lathrop Planning Commission	Lodi Community (City of Lodi)
Lathrop-Manteca Sun Post	Lodi Community Church
Laughlin's Robert Landscape Maintenance	Lodi Gas Storage, LLC
Law Office of David R. LeBeouf	Lodi Heavy Haul And Towing
Law Offices of Samuel Norber	Lodi Memorial Hospital
Lawrence Livermore Laboratory	Lodi News Sentinel
Lazarus Data Recovery	Lodi Parks & Recreation
LDA Partners, LLP	Lodi Public Library
Lea & Braze Engineering Inc	Lodi Screen Arts & Team Sales
Leadership Directories, Inc.	Lodi Unified School District
Leadership Stockton	Lodi Unified School District-Lodi High
Leading Edge Data Services	Lodi Victory Center
League of California Cities	Lodi Wine & Visitors Center
League of California Cities Lodi	Lodi WineGrape Commission
League of California Cities Stockton	Logical Management Systems, Corp
League of Women Voters	Logical Solutions
Lee & Associates	Loop Capital Markets
Lee & Ro Consulting Engineers, Inc.	Low Voltage System Integration, Inc
Lee On Dong Association	LS Transit Systems, Inc.
Lehman Brothers - Public Finance	LSA Associates
Leonard G. Birnbaum Company	LSA Associates, Inc. Point Richmond
Leprino Foods	LSC Transportation Consultants, Inc.
Levine & Daughter, Inc.	Lt. Gov. John Garamendi
LFR Inc.	LTD Engineering, Inc.
Liberty Baptist Church	LTG Associates, Inc.
Library & Literacy Foundation	LTK Engineering Services

Lucas Business Systems
Lucas Business Systems
Lucy & Company, Public Relations
Luis Lazo
Lung Kong Tin Yee Association
M & R Company
M. Lee Smith Publishers LLC
M.K. Elliott Marketing
M3 Civil
Macias Gini O'Connell
Mackay & Somp Civil Engineers
Macy's of California
Maddy Institute
Madera County Clerk of the Board
Madera County Transportation Commission
Magna Kote Electrostatic Painting
Magnolia Audio Video
Majic Consulting Gorup
Major Heron
Management Advisory Services & Publication
Manteca Auto Plaza
Manteca Bulletin
Manteca Caps
Manteca Chamber of Commerce
Manteca City Council
Manteca Parks & Recreation City of Manteca
Manteca Public Library
Manteca Towing
Manteca Unified School District
Marcia Herrmann Design
Margaret K. Troke Branch Library
Maricopa Assoc. of Governments
Marin County
Marina Village West
Mariners Cove Apartments
Mariners Point Apartments
Mark Anthony Printing Service
Mark Ease Products, Inc
Mark Smith Landscape Maintenance
Mark Thomas & Company Inc. Sacramento
Mark Thomas & Company San Jose
Mark Twain School District
Marketware Technologies
Mars Pet Care Company
Martin Brower Company
Martinez Communications
Martino Graphics Design
Matel Realtors
Maximus, Inc
Maxwell's Bookmark
Maya Angelou Southeast Library
Mayaco Marketing & Internet
Mayall, Hurley, Knutsen, Smith
MBA of California
McClarens & Young International
McDonough, Holland & Allen
McFadden Construction, Inc.
McFall, Burnett & Brinton
McGill Martin Self, Inc. DBA MMS Design Associates
McHenry House Tracy Family Shelter
McLaughlin Air
McNoble Print and Design
MCR Property Management
Mead & Hunt, Inc.
Mead & Hunt, Inc. Eugene
Mead & Hunt, Inc. Sac
Meeting Maker-United States, Inc.
Memorial Medical Center
Mendocino Council of Governments
Merced County
Merced County Association Of Governments
Merced County Board of Supervisors
Merced County Farm Bureau
Merit Supply Inc.
Merrill Lynch
Merrill Morris & Partners
Mervyns Store Turlock
Metel Tech
Metro Area Planning Agency
Metro. Transportation Commission
Metropolitan Transportation
MGE Engineering, Inc.
Miami University
Michael & Cammack
Michael Brandman Associates
Michael Gallis & Associates
Michelle Manos Design
Mid Ohio RPC
Mid Valley Dairy
Mid Valley Tarp Service
Mid Valley Towing
Mid-America Regional Council
Mid-Valley Engineering
Mike's Towing Service, Inc.
Milken Institute
Millennium Construction Group Concord
Mineta Transportation Institute
Mintier & Associates
Mintier Harnish Inc.
Minuteman Press
Miralles Associates, Inc.
Mo-Cal Office Solutions
Modesto Chamber of Commerce
Modesto City District
Modesto City Schools
Modesto Junior College
Modesto Police Department
Modesto Printing Company
Modesto Red Lion Inn
Moffat & Nichol
Moffatt & Nichol, Engineers-Sacramento
Mogavero Notestine Associates

Monk and Associates, Inc.
Monterey County Administrative Office
Monterey Landscape and Maintenance
Moonshadow Productions
Moore & Associates
Moore Technologies
Morada Municipal Advisory Council
Morgan Stanley Dean Whittier
Morning Grind Coffee Company
Morrison & Foerster
Morrison Homes
Mosswood Park Church of God
Motion Industries
Mountain House Community Service District
Mountain House/ Trimark Communities/ Sunchase Holdings, Inc
MRO Engineers, Inc.
MTC Distributing
MTW Group
MTW Zander Us Operations, Inc.
Mule Creek State Prison
Muni Services, LLC
Music Box
MV Transportation Tracy
N I Industries, Inc.
Napa Co. Trans. Planning Agency
Narvco Enterprises, Inc. Napa
Nash And Company, Inc.
National Association Of Development
National Association of Regional Councils
National Notary Association
National Transit Institute
National University
Native American Heritage Commission
Native Directions Inc.
Native Sons Stockton Parlor #7
Natural Resource Defense Council
Neil O Anderson & Associates
Nelson & Nygaard Consulting Associates
Neumiller & Beardslee
Nevada County Transportation Comm.
Never Boring Design Associates
New Beginnings Deliverance Center
New Greater Love Church of God in Christ
New Harvest Christian Fellowship
New Hope
New Hope Elementary School District
New Jerusalem School District
Newman-Crows Landing
News 10 KXTV Stockton Bureau
News 10 Sacramento
Nextier Networks, Inc.
Nichols, Inc.
Ninjo & Moore Geotechnical
Nishihara-Wilkinson Design
NKF Consulting, LLC
Nolte Associates, Inc.

Nolte Associates Manteca
Nolte Associates Sacramento
Nomellini, Grilli & McDaniel
Nonprofit Resource Center
Norcal Communications Department
Norman W.Paschall & Company
Northeast Ohio Areawide Coordinating Agency
Northern Arizona COGs
Northern California Carpenters
Northern California Youth Correctional Center
NorthStar Engineering Group Inc.
Northwestern Indiana Regional Planning Commission
Nossaman, Guthner, Knox & Elliott Los Angeles
Nossaman, Guthner, Knox & Elliott, LLP
Nossaman, Guthner, Knox & Elliott, LLP San Francisco
Notototmne Cultural preservation
Nu Cal
Numara Software Inc
O'Brien, Kreitzberg & Associates
O.B. Kleinfeld & Company
O.C. Jones & Sons
Oak Valley Cares
Oak Valley Hospital
Oak View School District
Oakdale Chamber of Commerce
Oakdale Irrigation District
Oakdale Joint Unified School District
Oakdale Leader & Riverbank News
Oakdale Leader Publishing
Oakdale Leader/Escalon Times
Oakdale Valley District Hospital
Odyssey
Office City, The
Office of Intergovernmental Affairs
Office Supplies Unlimited
Office Team-Stockton
Okami Lawn Services
Old Republic Title
Olmstead Productions
Omni-Means
OmniPrint
One Work Place L. Ferrari Milpitas
Open Door House of Prayer
Operating Engineers, Local 3
Orange County
Orinda Consulting
Orrick, Herrington & Sutcliffe
Orsee Deisgn Associates, Inc.
Owen Brockway Glass Container
P & J Landscaping Company
P&D Consultants, Inc.
P.A.C.T
Pac-West Telecomm
Pacific Coast Building Companies
Pacific Coast Producers
Pacific Coast Seed, Inc.

Pacific Fund	Postal Instant Press Printing
Pacific Gas and Electric Modesto	PR Office Supply
Pacific Gas and Electric San Ramon	Praxis Custom System Design
Pacific Gas and Electric Stockton	Prayer Temple
Pacific Media	Pre Peeled Products, Inc
Pacific Municipal Consultants	Preferred Realty Group
Pacific State Bank Headquarters	Pregnancy Recource Center of Tracy
Pacific Storage Company	Premier Community Credit Union
Pacific Towing and Auto Transport	Presbyterian Bansuk
Palmer & Associates	Presenta Plaque
Panetta Institutte CSU	President of the United States
Par Environmental Services, Inc.	Pressley & Associates Inc.
Paradise School District	Prestige Auto Body
Paradyme Sound & Vision	Price Waterhouse Coopers, LLP
Paragon Partners Ltd.	Prime Vest Financial Services
Parikh Consultants, Inc.	Prism Engineering
Parker Hannifin Corporation	Prism Engineering Group LLC
Parks Printing & Lithography	Pro Synch Solutions, Inc.
Parsons Brinckerhoff Construction	Proctection Service Industries, LP
Parsons Sacramento	Proctor & Gamble
Parsons San Francisco	ProDigital Audio Video
Parsons Transportation Group	Professional Video And Sound
Patterson Frozen Foods, Inc.	Program for Applied Research & Evaluation
Patti Post & Associates	Progressive Business Publications
Pattison & Associates Inc.	Progressive Community Church
PBS & J	Protection One
PDM	Providence Reformed Church
Peace & Justice Network	PSC Associations, Inc.
PeachTree Business Products Inc.	PSOMAS & Associates
Peak & Associates, Inc.	Public Affairs Management
Penecostal Church of God	Public Financial Management San Francisco
Penecostal Tabernacle of Escalon	Public Financial Management, Inc. Harrisburg PA
People of The Christ	Public Policy Institute of California
Perfect Computer Link Inc	Public Relations /Event Planning stkn1
Perry & Son	Public Relations Student Society of America
Peters Engineering Group	Public Utilities Commission
Piedmont Lumber	Puget Sound Regional Council
Pima Association of Governments	Quad Knopf Inc
Pinacale Solutions	Quail Lakes Baptist Church
Pioneer Valley Planning Commission	Quartaroli & Associates, Inc.
Pitney Bowes Global Financial Services LLC	Quincy Engineering
Pitney Bowes Reserve Account	Quinn & Kronlund, LLP
Placer County Transportation Planning Agency	R&S Erection of Stockton, Inc.
Placer Sierra Bank	R. J. Ricciardi
Planned Parenthood Mar Monte	R.E.Y. Engineers, Inc
Planning And Conservation League	R.L. Banks & Associates, Inc.
Planning Company Associates	Racor Industries, Inc.
Plummer Pontiac Cadillac GMC	Radisson Hotel
Plus I T Consulting	Radman Aerial Surveys
Plymouth Square	Ragan Communications
Polley Associates	Rajappan & Meyer Consulting
Poly Processing Company	Ralph Andersen & Associates
Pombo Real Estate	Ralph F. Pavey
Port of Oakland	Ramada Plaza Inn
Port of Stockton	Ranchhod Manieben & Shamji Bhai
Port San Luis Harbor District	Rapid Copy Equipment Company

Ray Morgan Company	Rural Transit Consultants
Raymus Development & Sales	Rutland RPC
RBF Consulting	S&C Engineers, Inc.
Reason Foundation	S.J. Sulphur Company
Reclamation District 1608	S.T.A.N.D
Red Lion Hotel Redding	SACOG
Red Top Taxi	Sacramento County Employment Office
Redevelopment Agency	Sacramento County Public Works
Regent Development Partners, Inc	Sacramento Regional Transit
Regional Jobs Initiative	Sacramento Transportation Authority
Registrar of Voters	Safeway Sign Company
Remax Executives	Safeway, Inc.
Repco Towing	Sage Publications, Inc.
Representative Ellen Tauscher	Salida School District
Representitive Jerry McNerney Pleasanton	Salvation Army
Representitive Jerry McNerney stkn	Salvation Army Adult Rehab Center
Research Demonstration & Innovation	Salvation Army Lodi Corps
Resources Law Group	San Benito County
Retaining Walls Company	San Benito County Rideshare
Rich Turner Photographics	San Bernardino County
Richardson & Company	San Bernardino Associated Governments
Richland Communities, Inc.	San Diego Association of Governments
Rick King Design	San Diego County Water Authority
Ricos Window Covering Systems	San Francisco County Transportation Authority
Riggs and Associates	San Francisco Estuary Project/ABAG
Ripon Chamber of Commerce	San Francisco Human Rights Commission
Ripon Church of Christ	San Joaquin A+
Ripon Public Library	San Joaquin Audubon Society
Ripon Record	San Joaquin Delta College
Ripon Unified School District	San Joaquin Dental Society
Ripona Christian Fellowship	San Joaquin Farm Bureau Federation
Risso Electric, Inc.	San Joaquin Indo Chinese News
River Consulting, LLC.	San Joaquin Stanislaus CattleWomen
River Islands at Lathrop	San Joaquin Valley Air Pollution
River Network	San Jose State University
Riverbank School District	San Luis Obispo Council Of Governments
Riverside Co. Transportation Comm.	San Luis Obispo County Mayor
Riverside County	San Luis Obispo Regional Rideshare
Riverside County Assessor's Office	San Mateo County Transit District
Riverwood Apartments	San Tomo Group
RJ Tutt Aviation	Sanders & Associates Geostructural
RJA Management Services, Inc.	Santa Barbara County Association of Governments
RM Holz, Inc.	Santa Clara County Personnel
RMM Environmental Planning	Santa Clara Valley Transit Authority
Robert Burns Construction, Inc.	Santa Cruz County Regional Transportation Commission
Robinson Bradford, LLP.	Santa Fe Land Planning
Rogers Foods	Sara Lee Bakery
Roland Construction, Inc.	Sassco Real Estate
Roma Design Group	Save Mart Supermarkets
Rose Ramblin Landscaping	SC Solutions, Inc.
Rosen, Goldberg, Der & Lewitz Consultants	Schack & Co.
Rotary Club of Stockton	Schindler Elevator Corporation
Roto Rooter Sewer Service	Scott Porter Attorney's
Royston Hanamoto Alley & Abbey	Sears- Modesto
RRM Design Group	Sears- Stockton
RT Yee & Associates	Second Harvest Food Bank

Secretary of State- Political Reform Division	SJC Economic Development Association
Seever, Jordan, Ziegenmeyer	SJC Employees' Retirement Association
Segale's Fine Art & Gold Leaf	SJC Employment Development Department
Segale's Travel Service	SJC Facility Management Government Building
Seligman & Willett, Inc.	SJC Fair Housing
Senate Energy & Research Committee	SJC Farm Beauru
Senator Barbara Boxer SF	SJC Fleet Services
Senator Barbara Boxer WA	SJC General Hospital
Senator Dave Cogdill	SJC Habitat For Humanity
Senator Diane Feinstein	SJC Historical Museum
Seneca Foods	SJC Housing Authority
Sensient Dehydrated Flavors	SJC Human Resource Association
Sequoia Heights Baptist Church	SJC Human Resources Department
Sequoia Heights Church	SJC Local Agency Formation Commission
Service 1st Bank	SJC Medical Society
Service First of Northern Calif	SJC Office of Education
Servpro of Stockton	SJC Parks & Recreation
Shasta County	SJC Partnership
Shasta County Regional Transportation Agency	SJC Public Authority
Shaver, Suntag, & Feuerstein	SJC Public Health
Shea Homes	SJC Public Information
Sheraton Stockton at Regent Pointe	SJC Public Works
Shiloh School District	SJC Purchasing and Support Services
Shor Acoustical Consultants	SJC Recorder Office
Shred It USA	SJC Regional Rail Commission
Siegfried Engineering Inc.	SJC Regional Transit District
Sierra Club - Stockton	SJC Resource Conservation District
Sierra Hart	SJC Risk Management
Sierra Nevada Air Quality Group Alameda	SJC Sheriff's Department
Sierra Nevada Air Quality Group-Orinda	SJC Special Education Department
Sierra Occupatoinal Services Medical	SJC Superior Court
Sierra Pacific Distribution Service	SJC Treasurer and Tax Collector's Office
Sierra Veterinary Clinic	SJC Valley Air Pollution Control District
Sierra View Landscape, Inc.	SJCOG
Sierra West Valuation	SkillPath Seminars
Sign City	Skyline Displays Bay Area, Inc.
Signature Landscape	Small Business Development Center
Signet Testing Laboratories, Inc.	Smart Refrigerated Transport
Sikand	Smile Business Products
Silicon Valley Leadership Group	Smith & Associates Inc.
Simon Wong Engineering	Smith, Barney, Shearson
Simplot Grower Solutions	Snader & Associates
SJ Hispanic Chamber Of Commerce	Snader & Associates, Inc
SJC Accessor	Snider & Associates
SJC Administrator	Snyder Lithograph
SJC Adult Mental Health	Social Security Administration Lodi
SJC Agricultural Commission	Social Security Office
SJC Bar Association	SOHA Engineers
SJC Board of Supervisors	Solano Napa Commuter Information
SJC Citizens Land Alliance	Solano Transportation Authority
SJC Community Development Dept.	Solimar Research Group
SJC Community Development/ Neighborhood Preservation	Sonoma County Transportation Authority
SJC County Clerk	Sonoma Technology, Inc.
SJC Delta Water Quality Coalition	Sonora School District
SJC Department Of Aging	Soulsbyville School District
SJC District Attorney	South San Joaquin Irrigation

Southern California Association of Governments
Southern California Association- Inland Office
Southwind Community Church
Specialty Incentives Inc.
Spitzer Music
Sprint
Squire, Sanders & Dempsey L.L.P.
St. Anne's Catholic Church
St. Basil Greek Orthodox Church
St. Bernadette's Catholic Church
St. Bernard's Church
St. George's Catholic Church
St. Gertrude's Catholic Church
St. Joachim's Catholic Church
St. John's Episcopal Church
St. Joseph's Behavioral
St. Joseph's Medical Center
St. Joseph's Medical Center 1
St. Joseph's Regional Health System
St. Luke's Catholic Church
St. Mary's High School
St. Mary's Interfaith Community Services
St. Patrick's Catholic Church
St. Paul's Lutheran
St. Paul Evangelic Lutheran Church
St. Paul's United Methodist Church
St. Peter's Lutheran Church
Stanislaus Audio Video Inc.
Stanislaus Co. Board of Supervisors
Stanislaus Co. Comm. Svcs. Agency
Stanislaus Community Foundation
Stanislaus Council of Governments
Stanislaus County Environmental Resources
Stanislaus County Extension
Stanislaus County Streets and Traffic Division
Stanislaus County-Public Works
Stanislaus Economic Development
Stanislaus Food Products
Stanislaus Regional Transit
Stanislaus Surgical Hospital
Stanislaus Union School District
Stantec
Stantec Consulting, Inc.
Star Building Systems
Starbucks Coffee Company
State Board of Equalization
State Clearinghouse
State Compensation Insurance Fund
State Controller's Office
State Council Developmental Disabilities Area Board 6
State Energy Commission
State Farm Insurance
State Lands Commission
State Net
State of California
State of California Division & Innovation

State Senate
State Treasurer's Office
Stay Green Landscaping & Maintenance
Steve Bestolarides-SJC Supervisor
Stewart Property Services
Stockton Arena
Stockton Arts Commission 1
Stockton Arts Commission 2
Stockton Athletic Hall of Fame
Stockton Baptist Church
Stockton Beautiful
Stockton Blue Reprographics
Stockton Covenant Church
Stockton Cultural Heritage Board
Stockton East Water District
Stockton Fire Department
Stockton Grand Hotel
Stockton Hilton
Stockton Kemper CPA Group, LLP
Stockton Key Stone Automotive
Stockton Leadership Foundation
Stockton Local Census Office
Stockton Mailing & Printing Service
Stockton Metropolotian Airport
Stockton Planning Commission
Stockton Police Department
Stockton Police Department
Stockton Progressive Glass, Inc.
Stockton Sertoma Club
Stockton Shelter for Homeless: Family Shelter
Stockton Sports Commission
Stockton Symphony Association
Stockton Terminal Eastern RR
Stockton Tri Industries, Inc.
Stockton Typewriter Company
Stockton Unified School District
Stockton Unified School District Child Nutrition Food
Stockton Unified School District Student Services
Stockton Unified School District Transportation
Stockton Yellow Cab Company
Stockton- Maxwell's Bookmart Online
Stop The Presses Printing Company
Strategic Initiatives, Inc.
Strategic Research
Stratus Building Solutions
Strocal, Inc.
Studio Z Recording, Inc.
STV Group
Suiter & Associates, LLC
Sumiden Wire Products Corporation
Summerville District
Summit Logistics Services, Inc.
Suncrest Homes, Inc.
Sunflower Presents, Inc.
Sunrise Sanitation Services, Inc.
Sunshine Inn

Super Clean Professional Bldg Maintenance
Super Stores Industries
Surface Transportation Policy Project
Surface Trsp.Policy Prj. sac
Surgical Express
Sutter Gould Medical Foundation
Sutter Health Tracy
Sutter Tracy Community Hospital
SVM LP
Sycamore Environmental Consultants, Inc.
Sylvan Learning Center
Sylvan Union School District
Sysco Food Services of Central California
T.Y Lin International
T.Y. Lin International -San Ramon
T.Y. Lin International-Sacramento
T.Y. Lin International-San Jose
Taber Consultants
Tabernacle of Praise
Tait & Associates, Inc.
Tampa Bay Regional Planning Council
Target Corporation
Tarvin & Associates
Tax Express Cuevas Insurance
Taylor Made Water
Tectrans, Inc.
Teichert Construction
Telecomers
Teletech Communications, Inc.
Temple Baptist Church
Templeton Planning Group
Tenet Health Systems
Teresi Trucking
Tetra Tech, Inc. -Rancho Cordova
Tetra Tech, Inc. -Research and Development
TH Enterprises, Inc.
The Allen Group
The Bakersfield California
The Bridge at Stockton
The Business Council Inc.
The Business Journal
The California Center for Regional Leadership
The Ewing Group
The Fresno Bee
The Global Media Group, Inc.
The Grupe Foundation
The Home Works Group
The Messaging Architects
The Modesto Bee
The PAR Group
The Planning Center
The Record
The Robert Group
The Rock Outreach Ministries. Inc-Church of The Living God
The Sacramento Bee
The Sacramento Observer Newspaper
The Sanborn Map Company, Inc.
The Sign Shop
The Stanley Concern
The Tioga Group
The Trust for Public Land
The White House
The Wine Group
Tholburn Accounting
Thomas H. Terpstra Attorney At Law
Thompson Publishing Group, Inc.
Thorburn Associates
Three Rivers Indian Lodge
Tide Rider, Inc.
Time Warner Telecommunications
TJKM Transportation Consultants
Tokay Development, Inc.
Tokyo Development, Inc.
Toledo Metropolitan Area COG
Top Flight Cafe & Catering
TOPPS
Total Tranlating Service
Touch of Class Taxi Service
Towill, Incorporated
Townsend Public Affairs, Inc. Federal Office
Townsend Public Affairs, Inc. Northern Office
Townsend Public Affairs, Inc. Southern Office
Townsend Public Affairs, Inc. State Capitol Office
Townsend Raimundo Besler & Usher
TPG Consulting, Inc.
Tracy Chamber of Commerce
Tracy African American Association
Tracy Biomass Plant
Tracy City Council
Tracy First United Methodist Church
Tracy Flight Center
Tracy Interfaith Ministries
Tracy Motors
Tracy Press
Tracy Press
Tracy Public Library
Tracy Southern Baptist Church
Tracy Unified School District
Tracy/San Joaquin County Certified Development Corporation
Traffic Research & Analysis, Inc.
Traffic Research Associates
Trans Pacific Geotechnical Consultants, Inc.
Transcend
Transit Resource Center
Transmetrics Campbell
Transportation Research Board
TranSystems
Trapeze Software
Trapeze Software(Cambridge), Inc.
Travelodge of San Francisco
TRI Commercial
Tri Delta Transit

Triad/Holmes Associates Inc.
Trinity Associates Property Management Association
TRS Consultants
TRS Consultants, Inc.
True Vine Fellowship
Truex Insurance Agency
Tulare County
Tulare County Assoc. of Governments
Tulare County Planning
Tulare County Planning Commission
Tuolumne County Public Works
Turlock Chamber of Commerce
Turlock Irrigation District
Turlock Joint School District
Turlock Journal
Twin Oaks Community Church
U. S. Department Of Transportation
U.S. Army Corps of Engineers
U.S. Bank Personal Banking
U.S. Bureau of Reclamation
U.S. Bureau of Reclamation-Fresno
U.S. Cold Storage- Union City
U.S. Cold Storage-Sacramento
U.S. Congress
U.S. Congressman Jerry McNerney
U.S. Department of Education
U.S. Department of Transportation
U.S. Department of Veterans Affairs
U.S. Dept. Of Interior Bureau of Land Management
U.S. Environmental Protection Agency
U.S. Fish & Wildlife Service New Mexico
U.S. Fish & Wildlife Service Portland
U.S. Fish & Wildlife Service Sac2
U.S. Fish And Wildlife Service
U.S. House of Representatives WA
U.S. Postal Service
U.S. Postal Service-Modesto
U.S. Senate SF
U.S. Senator Barbara Boxer
U.S. Senator Dianne Feinstein
UBS Financial Services
UC Cooperative Extension
UC Davis Cooperative Extension Stanislaus County
UC Davis University of California
UC Regents/U.C. Berkeley Extension
Unified Grocers
Unified Western Grocers
Unilever Supply Chain Inc.
Union Bank of California, N.A.
Union Pacific Railroad -Bloomington
Union Pacific Railroad Company
Union Pacific Railroad French camp
Union Pacific Railroad Omaha
Union Pacific Railroad Roseville
Union Pacific Railroad-Stockton
Union Safe Deposit Bank

United Cerebral Palsey
United Commercial Bank
United Congregational Christian
United Lutheran Church
United Parcel Service-Stockton
United Rental
United Way of San Joaquin County
Unity Southern Baptist Church
Universal Field Services, Inc.
University of California, Davis Institute of Government Affairs
University of Florida
University of Iowa
University of North Carolina
University of Oregon
University of the Pacific
URS Corp
URS Corporation - San Jose
URS Corporation San Diego
URS Corporation- Roseville
URS San Francisco
US Airways
US Bank
US Bank
USA Products Group, Inc.
Utopian Landscapes
VA Consulting, Inc.
Valerie Darboux City of Agoura Hills
Vali Cooper & Associates Inc. -Riverside
Vali Cooper & Associates, Inc. -Murphys
Valley CAN
Valley Community Baptist Church
Valley Community Presbyterian
Valley Fresh, Inc.
Valley Glass Company
Valley Heart Associates
Valley Home Theater & Automation
Valley Landscape Maintenance
Valley Mountain Regional Center
Valley Precision Inc.
Van Der Walde & Associates
Vavrinek, Trine, Day, & Company, LLP
VBN Architects
Venetian Bridges
Ventura County 1
Ventura County 2
Veolia Water North America
Veolia West Operating Services, Inc.
Verizon
Vern's Tow
Victory Christian Church
Victory In Praise Church
Victory Outreach Church
Vida en el Valle
Vik Sharma
Vino Farms
Vintage Faire Mall



Virginia Polytechnic Institute
Visalia Convention & Visitors Bur.
Visionary Home Builder of California
W.C. Maloney, Inc.
Wachovia Bank
Wagstaff & Associates
Wal-Mart Ceres
Wal-Mart Lodi
Wal-Mart Manteca
Wal-Mart Modesto
Wal-Mart Turlock
Wallace-Martin Funeral Home
Walsh, Norris & Associates, Inc.
Ward & Associates
Wardell & Rall Accountancy Corporation
Wardens Office Furniture
Washington Court Hotel
Washington Mutual
Waterfield Square Apartments
Waterford Unified School District
Waterloo/Morada Fire District
Weavers Appliance Repari
Weber Institute
WEBBUSH
Wells Fargo Bank
Wells Fargo Bank
Wells Fargo Bank-Sacramento
Wesco Graphics, Inc.
West Coast Magnetics
West Coast World Outreach
West Directions
West Michigan Shoreline Regional Development Commission
West Star Industries
West Valley Mall
West Yost Associates
Western City Magazine
Western Financial Bank
Western Pacific Truck School
Western Riverside COG
Western Stone Products, Inc.
Westland Technologies, Inc.
Westland Technologies, Inc.
Westside Assembly
Westwood Custom Homes, Inc.
WGR Southwest, Inc.
Whatcom Council Of Governments
Whirlows Tossed + Grilled
White Rose COGIC
WIH Resource Group
Wilbur Smith & Associates
Wild Signs
Willdan Financial Services Sacramento
Willey Printing Company, Inc.
Willis & Walsh, CPA's
Wilsey Ham
Wilson & Co Engineers & Architects
Wilson, Ihrig & Associates, Inc.
Wine & Roses Country Inn
Wine & Roses Hotel-Restaurant-Spa
WMB Architects
Wolco Business Systems
Women's Center of San Joaquin County
Women's Success Group
Wong Engineers, Inc.
Wood Rodgers Developing Innovative Design Solutions
Woodbridge Winery
Woods & Poole Economics
WorkNet
WRA, Inc.
WRG Design, Inc.
Y&C Transportation Consultants, Inc.
Yamaguchi Landscape Construction
Yei Engineers, Inc.
Yellow Freight Lines
Yes Inc.
Yolo County-Planning and Public Works
Yosemite Community College District
Yosemite Pathology Medical Group, Inc.
Yuma Metropolitan Planning Organization
Zacky Farms
Zamora Landscape
Zion Reformed Church
Zoom Imaging Solutions