**Case Study: Badge of Honor**

**Assignment Ideas**

1. Class assignment: As appropriate to class level and homework expectations, ask students to answer one or more of the questions posed in the case study, applying the concepts and additional information in the readings. Ask them to come to class prepared to discuss their thoughts and conclusions.
2. Midterm or final assignment: Using the *Los Angeles Times* coverage and other information available on the Internet, ask students to prepare a mind map (<http://en.wikipedia.org/wiki/Mind_map> is one source for helpful hints and images; open source software is also available for this purpose, enter “free mind mapping software” in search engine for links and reviews) of the people involved in the Bell scandal, their role, the legal (by description or code section) and ethical issues (values) presented by their conduct. *(Can be a team or group assignment)*
3. Midterm or final assignment: Prepare a case study or wiki of Angela Spaccia, the assistant city manager in Bell who went to trial and was convicted of several counts of misappropriation of public funds. Answer, as best as you can given the information available, the following questions:
   1. What personal and professional history did Spaccia bring to her work in Bell?
   2. What were Spaccia’s roles and responsibilities with the City of Bell?
   3. What were the district attorney’s arguments and facts in support of the accusation Spaccia was guilty of criminal behavior?
   4. What were Spaccia’s defenses to the criminal charges?
   5. How did the jury resolve the competing versions of what happened and whether Spaccia should be criminally liable for her actions?
   6. What are the consequences of Spaccia’s actions and failures to act on Spaccia?
   7. What are the professional lessons to be learned from Spaccia’s experiences?

Additional Ideas or Refinements? The Institute welcomes your thoughts. Please share them at [info@ca-ilg.org](mailto:info@ca-ilg.org).

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